



AGENDA OF THE FINANCE AND RISK COMMITTEE MEETING TO BE HELD IN  
THE COUNCIL OFFICE, ALICE SPRINGS ON FRIDAY 28 NOVEMBER 2025 AT  
10:30 AM

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**1. MEETING OPENED**

**2. ATTENDANCE AND APOLOGIES**

Present: President Roxanne Kenny, Councillor Andrew Davis, Councillor Patrick Allen, Deputy President Maryanne Malbunka

Staff:

Apologies:

**3. CONFIRMATION OF PREVIOUS MINUTES**

3.1 Finance and Risk Committee Meeting - 29 August 2025 .....3

**4. CONFLICT OF INTEREST**

4.1 That the Committee Members note the Conflict of Interest Policy and that Committee Members declare any conflict of interest with this meeting agenda .....5

**5. OFFICERS' REPORTS**

5.1 Finance Report October 2025 .....7

**6. RISK MANAGEMENT - NIL**

**7. GENERAL BUSINESS – NIL**

**8. CONFIDENTIAL REPORTS - NIL**

**9. DATE OF NEXT MEETING**

**10. MEETING CLOSED**

### **3 CONFIRMATION OF PREVIOUS MINUTES**

**ITEM NUMBER** 3.1  
**TITLE** Confirmation of Previous Minutes

#### **EXECUTIVE SUMMARY**

This report provides the minutes of the previous meeting to be approved by the Finance and Risk Committee.

#### **RECOMMENDATION**

**That the Finance and Risk Committee Meeting accepts the unconfirmed minutes of the held 29 August 2025 as a true and correct record of the proceedings.**

#### **ATTACHMENTS**

1. FINANCE AND RISK COMMITTEE MEETING MEETING 29.8.2025 - MINUTES [ 2 pages]

MINUTES OF THE FINANCE AND RISK COMMITTEE MEETING HELD IN THE COUNCIL OFFICE, ALICE SPRINGS ON FRIDAY 29 AUGUST 2025 AT 10:00 AM

**1 MEETING OPENED – at 10.06am**

**2 ATTENDANCE AND APOLOGIES**

**Councillors**

President Roxanne Kenny, Deputy President Dalton McDonald, Councillor Lisa Sharman and Councillor Andrew Davis

**Staff**

Belinda Urquhart – Chief Executive Officer, and Sheree Sherry – Chief Financial and Information Officer.

**Apologies**

Nil

**3 CONFIRMATION OF PREVIOUS MINUTES**

|                     |                                         |
|---------------------|-----------------------------------------|
| <b>ITEM NUMBER:</b> | <b>3.1</b>                              |
| <b>TITLE:</b>       | <b>Confirmation of Previous Minutes</b> |

**EXECUTIVE SUMMARY**

This report provides the minutes of the previous meeting to be approved by the Finance and Risk Committee.

**FRC2025-12 RESOLVED (Dalton McDonald/Lisa Sharman)**

**That the Finance and Risk Committee Meeting accepts the unconfirmed minutes of the meeting held 25 July 2025 as a true and correct record of the proceedings.**

**4 CONFLICT OF INTEREST**

|                     |                             |
|---------------------|-----------------------------|
| <b>ITEM NUMBER:</b> | <b>4.1</b>                  |
| <b>TITLE:</b>       | <b>Conflict of Interest</b> |

**EXECUTIVE SUMMARY:**

This report outlines the minimum standard of behaviour expected of the Committee in relation to declaring personal or family financial interests that may impact on the performance of their roles and ability to make objective decisions.

**FRC2025-13 RESOLVED (Andrew Davis/Lisa Sharman)**

**That the Committee:**

- a) notes the Conflict of Interest Policy; and
- b) the Committee Members declare any conflict of interest with the meeting agenda.

**5 OFFICERS' REPORTS**

|                     |                                                               |
|---------------------|---------------------------------------------------------------|
| <b>ITEM NUMBER:</b> | <b>5.1</b>                                                    |
| <b>TITLE:</b>       | <b>Finance Report ending 31 July 2025</b>                     |
| <b>AUTHOR:</b>      | <b>Sheree Sherry, Chief Financial and Information Officer</b> |

**EXECUTIVE SUMMARY**

This report is tabled to provide Council with the Finance Report for the period ended 31 July 2025.

**FRC2025-14 RESOLVED (Dalton McDonald/Lisa Sharman)**

**That the Committee notes and accepts the Finance Report as at 31 July 2025.**

**7 GENERAL BUSINESS**

NIL

**9 DATE OF NEXT MEETING**

Next meeting - 28 November 2025 - 10:30 AM

**10 MEETING CLOSED**

The meeting terminated at 10.30am.

This page and the preceding page are the unconfirmed minutes of the Finance and Risk Committee Meeting held on Friday 29 August 2025.

\_\_\_\_\_  
President

## **4 CONFLICT OF INTEREST**

|                    |                      |
|--------------------|----------------------|
| <b>ITEM NUMBER</b> | 4.1                  |
| <b>TITLE</b>       | Conflict of Interest |

### **EXECUTIVE SUMMARY:**

This report outlines the minimum standard of behaviour expected of the Committee in relation to declaring personal or family financial interests that may impact on the performance of their roles and ability to make objective decisions.

### **RECOMMENDATION**

#### **That the Committee:**

- a) **notes the Conflict of Interest Policy; and**
- b) **the Committee Members declare any conflict of interest with the meeting agenda.**

### **BACKGROUND**

Conflicts of interest arise when members are influenced, or appear to be influenced, by personal interests when doing their jobs. The perception of a conflict of interest – the way it seems to the public - can be as damaging as an actual conflict, because it undermines public confidence in the integrity and fairness of MacDonnell Regional Council (MRC).

Under the *Local Government Act*, not declaring a conflict of interest or improperly disclosing information can lead to imprisonment.

### **Examples of conflicts of interest and improper disclosure of information:**

#### Tendering and Purchasing – financial conflict of interest

- Example: Council has advertised for a contractor for irrigation of a football oval. A member is employed by a company which has tendered for the contract. This may affect, or it may reasonably be suspected that it could affect, their ability to make an unbiased or fair decision when the contract choice is considered by Council.

#### Tendering and Purchasing – non-financial conflict of interest

- Example: A contractor tendering for a Council contract for road works offers to seal the road to a member's house. The member would not be seen as impartial or fair when choosing the contractor for the job.

#### Information and Opportunities

- Example: a member may know a lot of information about tenders for contracts coming up in the MRC area before the tenders are made public. Conflicts can arise if the member gives this information to a friend or relative working for a company so they can have a better chance of winning the contract.

#### Undue Influence

- Example: a member tries to pressure a hotel in Alice Springs into providing free accommodation, because they are a member of Council.

### **Declaring a Conflict of Interest**

As soon as practical after a member becomes aware of a conflict of interest in a matter that has come up or is about to come up before or during a meeting (council, local authority or

council committee), the member must disclose or tell the relevant interest to the meeting and to the Chief Executive Officer (CEO) of MRC.

Details of members' interests and the nature of those interests will be recorded in the relevant Register of Interests published on the Council's website and to be available for any member of the public to look over at the Council's public office.

In addition, if a member enters into a personal or business relationship with another member or Council employee that could result in a conflict of interest, then this relationship must be reported to the President and CEO. A file note will be made and recorded on the relevant Register of Interests.

### **Uncertainty about whether a conflict of interest exists or not**

If a member is unsure whether or not they have a conflict of interest, they should give full details to the CEO or seek independent legal advice.

The CEO does not have a responsibility to decide whether or not a member has a conflict of interest in a matter. The responsibility for determining whether a member has a conflict of interest is up to the individual member.

### **If you do have a Conflict of Interest**

After a member has disclosed the nature of the interest, the member must not, without approval from the Minister:

- be present during any discussion of the meeting when the matter is being discussed
- take part in any decision related to the matter
- Influence another member in their decision.

Members will not become involved in the promotion or endorsement of products and/or services unless this has been approved in line with Council's policies and Code of Conduct.

### **Complaints Regarding Failure to Disclose an Interest**

Any person may make a complaint that a member has or may have failed to disclose or tell of a conflict of interest. All complaints should be directed to the MRC CEO.

### **ISSUES/OPTIONS/CONSEQUENCES**

The Disclosure of Interests Policy helps Council to ensure that:

- the business of Council is conducted with efficiency, fairness, and integrity; and
- members act in the best interests of Council and do not seek personal or family gain when performing their duties or use their public office for personal gain.

## **5 OFFICERS' REPORTS**

|                    |                                                        |
|--------------------|--------------------------------------------------------|
| <b>ITEM NUMBER</b> | 5.1                                                    |
| <b>TITLE</b>       | Finance Report October 2025                            |
| <b>AUTHOR</b>      | Sheree Sherry, Chief Financial and Information Officer |

### **LINKS TO STRATEGIC PLAN**

Goal 01: Developing Communities  
Goal 02: Healthy Communities  
Goal 03: Empowered Communities  
Goal 04: A Supportive Organisation

### **EXECUTIVE SUMMARY**

This report is tabled to provide Finance and Risk Committee with the Finance Report for the period ended 31 October 2025

### **RECOMMENDATION**

**That the Committee note and accepts the Finance Report as at 31 October 2025.**

### **BACKGROUND/DISCUSSION**

In accordance with the Local Government (General) Regulations 2021 Section 17(2) the CEO must submit a finance report each month to a meeting of Council. Council has established a Finance Committee to consider this report in the months when Council does not hold a statutory Ordinary Council Meeting.

The Finance Report for the month ended 31 October 2025 is attached to this report for consideration with the following matters being highlighted:

- Table 1 – Income and Expenses Statement – Actual vs Budget
- Table 2 – Capital Expenditure – Actual vs Budget
- Table 3 – Monthly Balance Sheet Report including:
  - Note 1 Details of Cash and Investments Held
  - Note 2 Statement on Debts Owed to Council (Accounts Receivable)
  - Note 3 Statement on Debts Owed by Council (Trade creditors)
  - Note 4 Statement on Australian Tax Office (ATO) and Payroll Obligations
- Table 4 – Income and Expense Statement Actual v Budget – by Community
- Table 5 – Member & CEO council credit card transactions for October 2025

### **Comments:**

Below is a snapshot of MRC's financial results as at 31 October 2025. The graphics have been created to assist Council in its understanding of MRC's financial results and highlight the key indicators of MRC's performance

### **Key takeaways:**

**REVENUES** – The total variance for Operating Income is \$713k below budget. The largest variances are observed in the following areas:

## **Finance and Risk Committee Meeting 28 November 2025 – Agenda**

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- Commercial/Other Income are \$689k below budget, primarily due to the timing of invoicing for contracts.
- Operating Grants and Subsidies are \$161k below budget due to the timing of payments received compared with the allocations in the current approved budget.
- Interest/Investment Income is \$102k below budget. This is due to changes in interest rates since the budget was set and forecasted, compared with actual current rates.
- Rates, Charges, and Fees and Charges have exceeded budget expectations, resulting in a total favourable variance of \$240k above the approved budget.

**EXPENDITURE** – The total variance for Operating Expenses is currently \$2 million below budget, including commitments. The largest variances are observed in the following areas:

- Materials and contracts are \$884k over budget for this reporting period, including commitments. This variance is primarily due to the timing of work, where budget allocations were set for specific months, but the actual scheduling of activities has shifted during the current financial year.
- Employee expenses are \$1.5 million under budget as recruitment efforts continue to be impacted by vacancies
- Other expenses are under budget by \$1.2 million. This variance is partly due to several areas where actual costs were lower than originally forecasted. These items are currently under review, and the final budget revision will be presented to Council at the December Ordinary Council Meeting.
- Elected Member, Council Committee, and Interest Expenses are \$140k below budget, as actual expenditures are lower than those forecasted in the approved budget. The budget review will be presented to Council at the December Ordinary Meeting.

**NET OPERATING RESULT** – MRC's Net Operating Position is showing a surplus this reporting period of \$5.7 million.

**WHERE THE MONEY WAS SPENT** – The chart below presents a breakdown of expenses by function. Of total spending, 35.63% was allocated to managing and delivering community services programs. Overall, 81.94% of expenditure is directed toward providing services to the MRC communities, including civil projects, road maintenance, municipal services such as waste management, and the upkeep of assets, infrastructure, and fleet. The remaining 18.06% is invested in corporate functions, including Finance, Human Resources, Governance, and IT.

**FIXED ASSETS ACQUIRED** - During this reporting period no fixed assets have been acquired.

**CASH ON HAND** – MRC has \$7.2 million in its operating accounts to pay for its daily operating costs. \$7.06 million represents tied funding which can only be expended on the purposes specified in the grant funding agreements as noted below. Term deposits are currently \$11.5 million for this reporting period with the NAB (National Australia Bank).

**UNEXPENDED GRANTS** – The value of unexpended grants for this period is \$7.06 million.

**RESERVES** – MRC's reserves have remained static.

**WORKING CAPITAL / CURRENT RATIO** – MRC maintains a financial position sufficient to meet its monthly obligations. As previously noted, resources are available to fund daily operations. For this period, MRC's total Working Capital is \$10.93 million, calculated as the difference between total Current Assets (\$20.57M) and total Current Liabilities (\$9.64M). This results in a Current Ratio of 2.1, meaning that for every \$1 of liabilities, Council has \$2.10 in assets to cover its obligations.


**October 2025 Financial Results - Year-to-date figures in millions**

**Revenue**




Current Year **\$22.62m**

**Expenditures**




Actual **\$17.19m**  
Committed **\$2.06m**

**Net Operating Result**




**\$5.76M**

**Assets**




**\$103.21m**

**Fixed Assets Acquired**




**\$0**

**Cash on Hand**




**\$18.77m**

**Unexpended Grants**



Current Grant Liability **\$7.06m**

**Reserves**

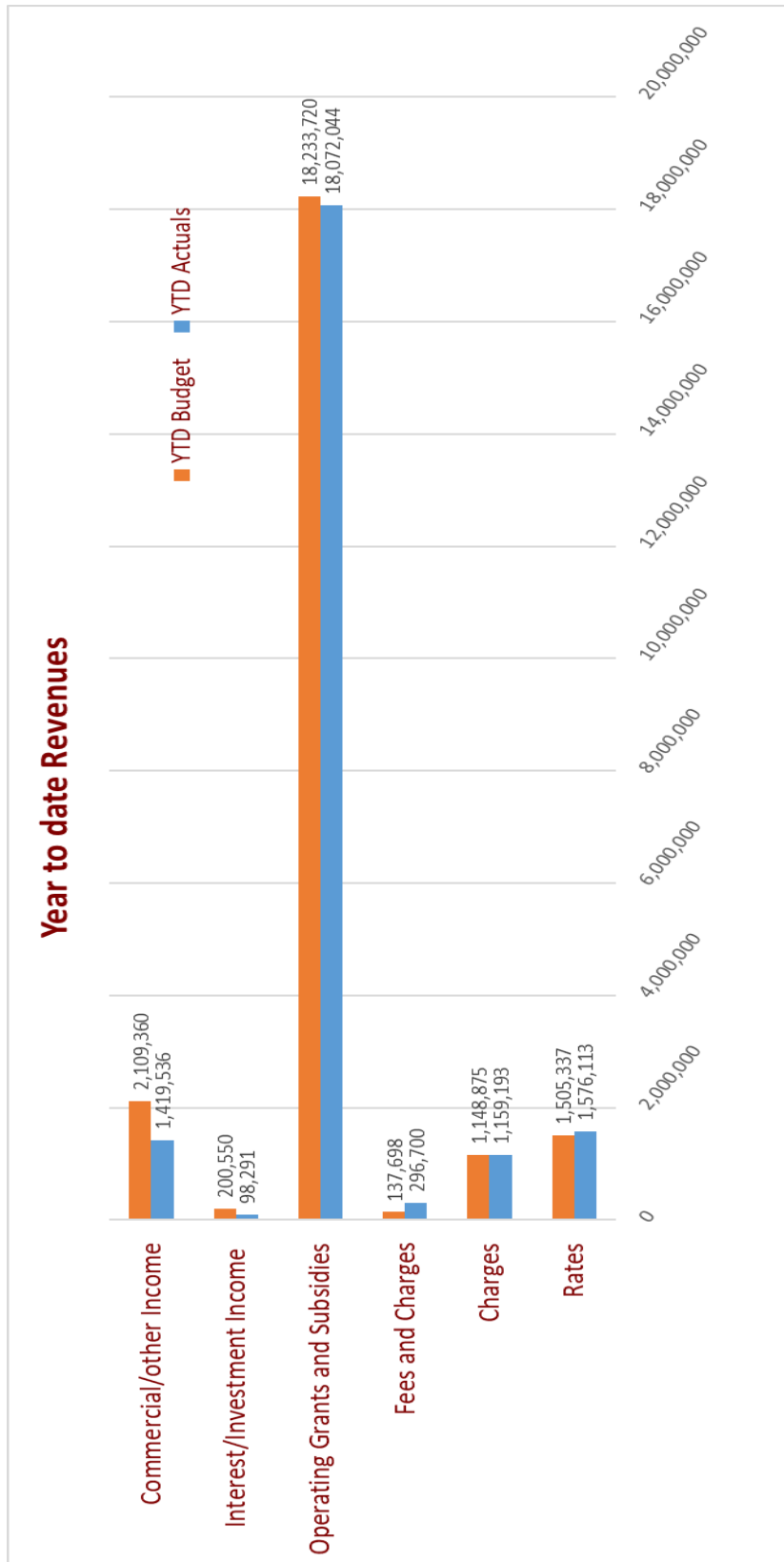


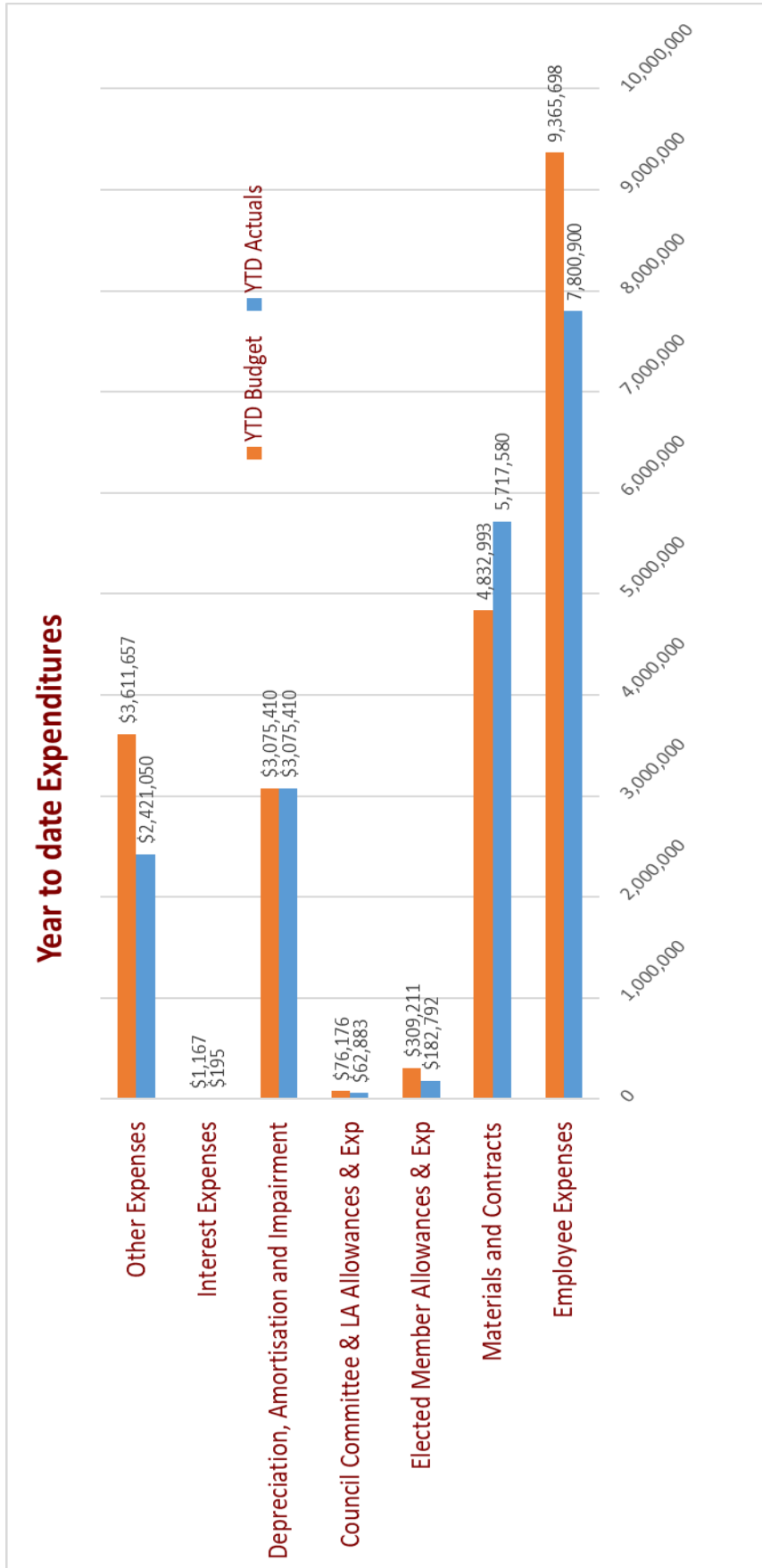
**\$90.14m**

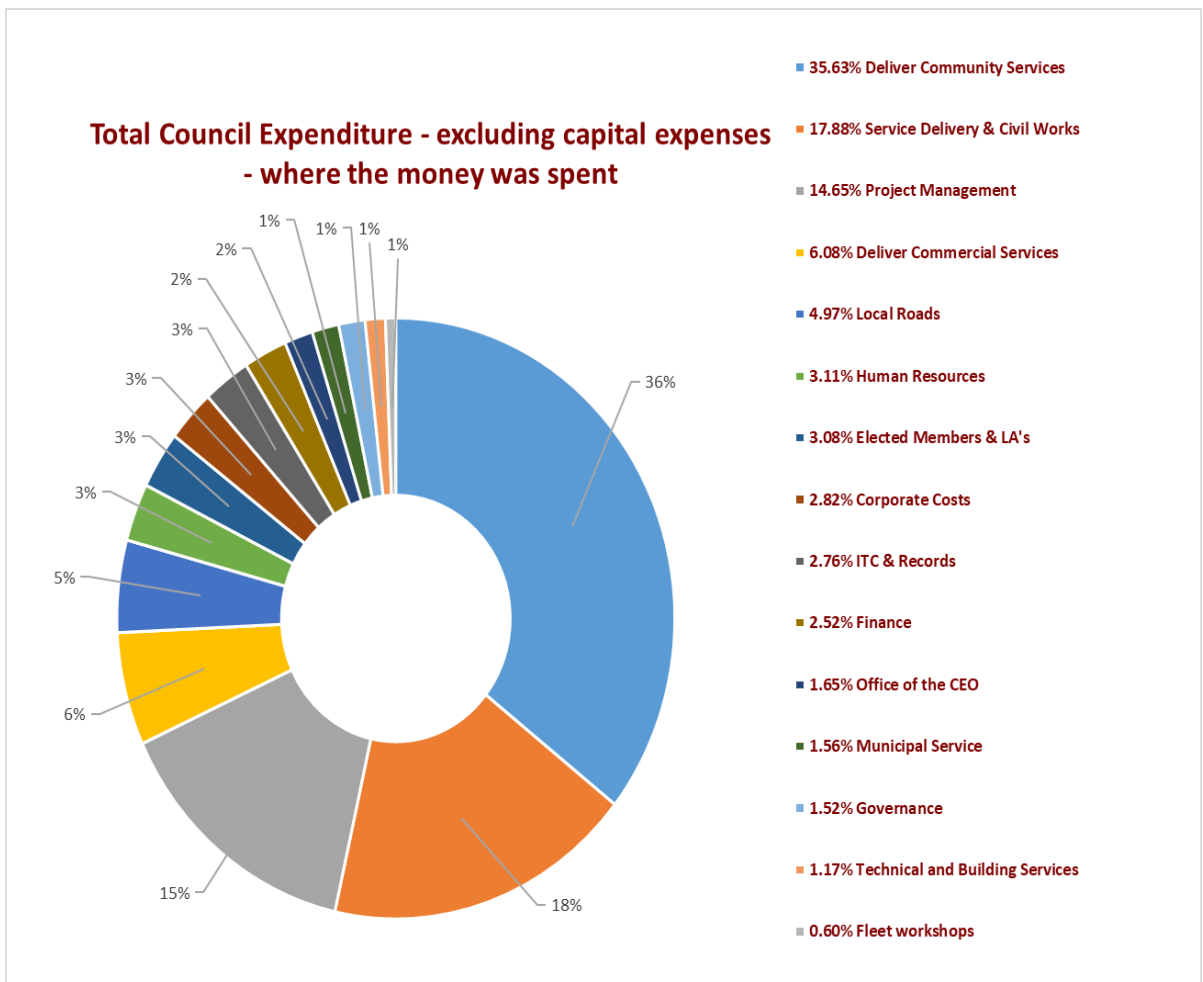
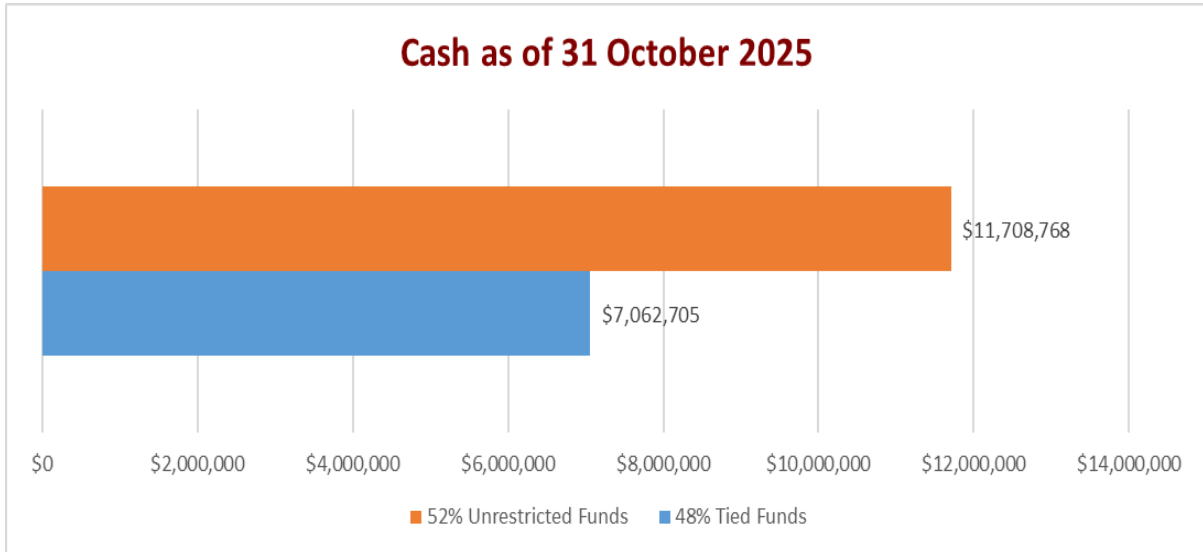
**Unrestricted Cash**



**\$11.7m**







**Working Capital / Current Ratio**

**MACDONNELL REGIONAL COUNCIL  
For the period ended 31 October 2025**

|                                             | 31 October 2025   |
|---------------------------------------------|-------------------|
|                                             | \$                |
| <b>ASSETS</b>                               |                   |
| Cash at bank                                | 7,271,473         |
| Term deposit                                | 11,500,000        |
| Accounts Receivable                         | 1,806,765         |
| Inventory                                   | 0                 |
| <b>TOTAL CURRENT ASSETS</b>                 | <b>20,578,238</b> |
| Less:                                       |                   |
| <b>LIABILITIES</b>                          |                   |
| Accounts Payable                            | -16,143           |
| Provisions                                  | 2,276,330         |
| Grant liability                             | 7,062,705         |
| Other Current Liabilities                   | 322,431           |
| <b>TOTAL CURRENT LIABILITIES</b>            | <b>9,645,323</b>  |
| <b>NET CURRENT ASSETS (Working Capital)</b> | <b>10,932,915</b> |
| <b>CURRENT RATIO</b>                        | <b>2.1</b>        |

$$\text{Current Ratio Formula} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

The Cash Ratio measures Council's ability to pay its short term debts (Current Liabilities) when they fall due. The ratio for October of 2.1 means that Council has \$2.1 in cash (Current Assets) for every \$1 of debt, including unexpended grants.

**Finance and Risk Committee Meeting 28 November 2025 – Agenda**

The attached Financial Tables and Charts have been certified by the CEO of MRC.

|                                                                                                                                                                                                                        |                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| <b>Certification by the Council CEO</b>                                                                                                                                                                                |                                                                                    |
| <b>Council Name:</b>                                                                                                                                                                                                   | MacDonnell Regional Council                                                        |
| <b>Reporting Period:</b>                                                                                                                                                                                               | 31/10/2025                                                                         |
| To the best of the CEO's knowledge, information and belief:<br>(1) the internal controls implemented by the council are appropriate; and<br>(2) the monthly reports best reflects the financial affairs of the council |                                                                                    |
| <b>CEO Signed</b>                                                                                                                                                                                                      |  |
| <b>Date</b>                                                                                                                                                                                                            | 24/11/2025                                                                         |

**ISSUES/OPTIONS/CONSEQUENCES**

Reporting monthly keeps Council informed and compliant with all legislative requirements.

**FINANCIAL IMPACT AND TIMING**

Not applicable.

**CONSULTATION**

Chief Executive Officer  
Executive Leadership Team

**ATTACHMENTS**

- 1 Table 1 - Income and Expenses Statement - Actual vs Budget
- 2 Table 2 - Capital Expenditure - Actual vs Budget
- 3 Table 3 - Monthly Balance Sheet
- 4 Note 1 Details of Cash and Investments held
- 5 Note 2 Statement on Debts Owed to Council - Accounts Receivable
- 6 Note 3 Statement on Debts Owed by Council - Accounts Payable
- 7 Note 4 Statement on Australian Taxation Office (ATO) and Payroll Obligations
- 8 Table 4 - Income and Expnese Statement Actual vs Budget - by Community
- 9 Table 5 - Member & CEO council credit card transactions October 2025

| MacDonnell Regional Council                           |                                    |                   |                    |                                         |                                 |
|-------------------------------------------------------|------------------------------------|-------------------|--------------------|-----------------------------------------|---------------------------------|
| Table 1. Income and Expense statement Actual v Budget |                                    |                   |                    |                                         |                                 |
| For the Period Ending 31.10.2025                      |                                    |                   |                    |                                         |                                 |
|                                                       |                                    |                   | Indicator          | Description                             |                                 |
|                                                       |                                    |                   | Green              | -10% to 10%                             |                                 |
|                                                       |                                    |                   | Yellow             | -10.1% to -25% and 10.1% to 25%         |                                 |
|                                                       |                                    |                   | Red                | Less than -25.1% and Greater than 25.1% |                                 |
|                                                       | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$  | YTD Variance<br>\$ | YTD Variance<br>%                       | Approved<br>Annual Budget<br>\$ |
| <b>OPERATING INCOME</b>                               |                                    |                   |                    |                                         |                                 |
| Rates                                                 | 1,576,113                          | 1,505,337         | 70,776             | 5%                                      | 1,608,964                       |
| Charges                                               | 1,159,193                          | 1,148,875         | 10,318             | 1%                                      | 1,148,875                       |
| Fees and Charges                                      | 296,700                            | 137,698           | 159,001            | 115%                                    | 413,095                         |
| Operating Grants and Subsidies                        | 18,072,044                         | 18,233,720        | (161,677)          | -1%                                     | 38,901,271                      |
| Interest/Investment Income                            | 98,291                             | 200,550           | (102,259)          | -51%                                    | 401,100                         |
| Commercial/other Income                               | 1,419,536                          | 2,109,360         | (689,824)          | -33%                                    | 5,828,884                       |
| Council own fund                                      | 0                                  | 0                 | 0                  | 0%                                      | 0                               |
| <b>TOTAL OPERATING INCOME</b>                         | <b>22,621,877</b>                  | <b>23,335,540</b> | <b>(713,663)</b>   |                                         | <b>48,302,189</b>               |
| <b>OPERATING EXPENSES</b>                             |                                    |                   |                    |                                         |                                 |
| Employee Expenses                                     | 7,800,900                          | 9,365,698         | 1,564,797          | 17%                                     | 26,676,813                      |
| Materials and Contracts                               | 5,717,580                          | 4,832,993         | (884,586)          | -18%                                    | 15,280,980                      |
| Elected Member Allowances                             | 128,338                            | 133,557           | 5,219              | 4%                                      | 403,940                         |
| Elected Member Expenses                               | 54,454                             | 175,654           | 121,200            | 69%                                     | 365,280                         |
| Council Committee & LA Allowances                     | 45,050                             | 50,775            | 5,725              | 11%                                     | 134,650                         |
| Council Committee & LA Expenses                       | 17,833                             | 25,401            | 7,568              | 30%                                     | 70,802                          |
| Depreciation, Amortisation and Impairment             | 3,075,410                          | 3,075,410         | (1)                | 0%                                      | 9,205,374                       |
| Interest Expenses                                     | 195                                | 1,167             | 972                | 83%                                     | 3,500                           |
| Other Expenses                                        | 2,421,050                          | 3,611,657         | 1,190,607          | 33%                                     | 5,248,653                       |
| <b>TOTAL OPERATING EXPENSES</b>                       | <b>19,260,810</b>                  | <b>21,272,311</b> | <b>2,011,501</b>   | <b>2</b>                                | <b>57,389,991</b>               |
| <b>OPERATING SURPLUS(DEFICIT)</b>                     | <b>3,361,067</b>                   | <b>2,063,230</b>  | <b>1,297,837</b>   |                                         | <b>(9,087,801)</b>              |
| Capital Grants Income                                 | 0                                  | 0                 | 0                  | 0%                                      | 500,428                         |
| Gain from the sale of assets                          | 0                                  | 0                 | 0                  | 0%                                      | 0                               |
| Council own fund                                      | 0                                  | 290,000           | (290,000)          | -100%                                   | 290,000                         |
| <b>SURPLUS(DEFICIT)</b>                               | <b>3,361,067</b>                   | <b>2,353,230</b>  | <b>1,007,837</b>   |                                         | <b>(8,297,373)</b>              |
| Capital Expenses                                      | (671,816)                          | (625,667)         | (46,149)           | 7%                                      | (908,000)                       |
| Borrowing Repayments (Principal Only)                 |                                    |                   | 0                  | 0%                                      |                                 |
| Less Non-Cash Income                                  |                                    |                   | 0                  | 0%                                      |                                 |
| Add Back Non-Cash Expenses                            | 3,075,410                          | 3,075,410         | 1                  | 0%                                      | 9,205,374                       |
| <b>NET OPERATING POSITION</b>                         | <b>5,764,661</b>                   | <b>4,802,972</b>  | <b>961,689</b>     |                                         | <b>0</b>                        |

**MacDonnell Regional Council**  
**Table 2. Capital Expenditure and Funding Budget**  
**For the Period Ending 31.10.2025**

|                                                                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Variance<br>% | Approved<br>Annual Budget<br>\$ |
|-------------------------------------------------------------------------------------------|------------------------------------|------------------|--------------------|-------------------|---------------------------------|
| <b>CAPITAL EXPENDITURE</b>                                                                |                                    |                  |                    |                   |                                 |
| Land and Buildings                                                                        | 201,275                            | 156,667          | (44,609)           | -28%              | 290,000                         |
| Infrastructure (including roads, footpaths, park furniture)                               | 0                                  | 0                | 0                  | 0%                | 0                               |
| Plant and Machinery                                                                       | 470,540                            | 460,000          | (10,540)           | -2%               | 600,000                         |
| Other Assets (including furniture and office equipment)                                   | 0                                  | 9,000            | 9,000              | 100%              | 18,000                          |
| Other Leased Assets                                                                       | 0                                  | 0                | 0                  | 0%                | 0                               |
| <b>TOTAL EXPENDITURE FUNDING</b>                                                          | <b>671,816</b>                     | <b>625,667</b>   | <b>- 46,149</b>    |                   | <b>908,000</b>                  |
| <i>* Total must equal Capital Expenses amount in the Income and Expenditure Statement</i> |                                    |                  |                    |                   |                                 |
| <b>Total capital expenditure funded by:</b>                                               |                                    |                  |                    |                   |                                 |
| Capital Grants Income                                                                     | 0                                  | -                | -                  | 0%                | 500,428                         |
| Gain from the sale of assets                                                              | 0                                  | -                | -                  | 0%                | 0                               |
| Council own fund                                                                          | -                                  | 290,000          | 290,000            | 100%              | 290,000                         |
| <b>TOTAL CAPITAL EXPENDITURE FUNDING</b>                                                  | <b>-</b>                           | <b>290,000</b>   | <b>290,000</b>     |                   | <b>790,428</b>                  |

**Table 3. Monthly Balance Sheet Report**

| BALANCE SHEET AS AT 31.10. 2025      | YTD Actuals<br>\$  | Note<br>Reference* |
|--------------------------------------|--------------------|--------------------|
| <b>ASSETS</b>                        |                    |                    |
| Cash at Bank                         | \$ 18,771,473      | (1)                |
| Tied Funds                           |                    | 7,062,705          |
| Untied Funds                         |                    | 11,708,768         |
| Accounts Receivable                  |                    |                    |
| Trade Debtors                        | 166,988            | (2)                |
| Rates & Charges Debtors              | 1,397,449          |                    |
| Other Current Assets                 | 242,328            |                    |
| <b>TOTAL CURRENT ASSETS</b>          | <b>20,578,238</b>  |                    |
| Non-Current Financial Assets         |                    |                    |
| Property, Plant and Equipment        | 82,638,220         |                    |
| <b>TOTAL NON-CURRENT ASSETS</b>      | <b>82,638,220</b>  |                    |
| <b>TOTAL ASSETS</b>                  | <b>103,216,458</b> |                    |
| <b>LIABILITIES</b>                   |                    |                    |
| Accounts Payable                     | (16,143)           | (3)                |
| ATO & Payroll Liabilities            | 0                  | (4)                |
| Current Provisions                   | 2,276,330          |                    |
| Accruals                             | 0                  |                    |
| Other Current Liabilities            | 322,431            |                    |
| <b>TOTAL CURRENT LIABILITIES</b>     | <b>2,582,618</b>   |                    |
| Non-Current Provisions               | 334,582            |                    |
| Other Non-Current Liabilities        | 0                  |                    |
| <b>TOTAL NON-CURRENT LIABILITIES</b> | <b>334,582</b>     |                    |
| <b>TOTAL LIABILITIES</b>             | <b>2,917,200</b>   |                    |
| <b>NET ASSETS</b>                    | <b>100,299,258</b> |                    |
| <b>EQUITY</b>                        |                    |                    |
| Asset Revaluation Reserve            | 85,140,382         |                    |
| Reserves                             | 5,000,000          |                    |
| Accumulated Surplus                  | 10,158,876         |                    |
| <b>TOTAL EQUITY</b>                  | <b>100,299,258</b> |                    |

**Note 1. Details of Cash and Investments Held**

The content is to include the list of investments and any other details required under Council's Investment Policy (such as a Cash at Bank/Petty Cash

| Account name              | Total            |
|---------------------------|------------------|
| Operations Account        | 494,755          |
| Trust Account             | 6,676,522        |
| Centrelink                | 44,504           |
| Northern Territory (NTG)  | 48,758           |
| Amoonguna Store           | 6,104            |
| Petty Cash                | 829              |
| <b>Total Cash at Bank</b> | <b>7,271,473</b> |

**Investment Report**

| Bank | Principal \$  | Interest Rate | Term Days | Maturity Date | Percentage |
|------|---------------|---------------|-----------|---------------|------------|
| NAB  | 1,000,000     | 4.10%         | 91        | 22/12/2025    | 10%        |
| NAB  | 3,000,000     | 3.40%         | 30        | 21/11/2025    | 26%        |
| NAB  | 2,000,000     | 3.80%         | 60        | 25/11/2025    | 17%        |
| NAB  | 2,000,000     | 4.05%         | 90        | 19/01/2026    | 17%        |
| NAB  | 1,500,000.00  | 3.40%         | 30        | 14/11/2025    | 13%        |
| NAB  | 2,000,000.00  | 3.80%         | 61        | 15/12/2025    | 17%        |
|      | 11,500,000.00 |               |           |               |            |

**Note 2. Statement on Debts Owed to Council (Accounts Receivable)**

| Debtors                                                         | unapplied  | 1 – 30 Days | 31 – 60 Days | >60 Days | >90 Days  |
|-----------------------------------------------------------------|------------|-------------|--------------|----------|-----------|
| Australian Government - Centrelink                              | 0          | 3718        | 4004         | 1144     | 0         |
| Central Australian Aboriginal Congress Inc                      | 0          | 600         | 0            | 1185     | 585       |
| Central Land Council STOP                                       | 0          | 4472        | 0            | 0        | 736       |
| Dept. Of Health CA Remote Health                                | 0          | 1755        | 2340         | 585      | 0         |
| Department of Education & Training STOP                         | 0          | 2250        | 1200         | 1500     | 872       |
| Tjuwanpa Outstation Resource Centre Inc                         | 0          | 286         | 0            | 0        | 0         |
| Finke River Mission                                             | 0          | 300         | 0            | 0        | 0         |
| NTG - Dept of Infrastructure, Planning & Logistics              | 0          | 28515.09    | 0            | 0        | 0         |
| Power and Water - Darwin                                        | 0          | 1086.42     | 0            | 0        | 8472.5    |
| Waltja Tjutangku Palyapayi                                      | 0          | 550         | 0            | 0        | 4235      |
| Tangentyere Council                                             | 0          | 450         | 0            | 0        | 0         |
| Lutheran Community Care                                         | 0          | 6446        | 0            | 0        | 0         |
| Australian Electoral Commission                                 | 0          | 0           | 0            | 0        | 781       |
| Murray River North Pty Ltd                                      | 0          | 16200       | 0            | 0        | 0         |
| Emperor Refrigeration Pty Ltd                                   | 0          | 1500        | 0            | 0        | 0         |
| Australian Regional and Remote Community Services               | 0          | 202.5       | 0            | 0        | 0         |
| North Australian Aboriginal Justice Agency                      | -436       | 0           | 0            | 0        | 0         |
| Purple House - WDNWPT/Western Desert Dialysis                   | 0          | 1875        | 0            | 0        | 0         |
| Women's Safety Services of Central Australia                    | 0          | 286         | 0            | 0        | 0         |
| SPEARS CONSTRUCTION (NT) PTY LTD T/As Blueprint Constructions   | 0          | 6450        | 0            | 0        | 0         |
| National Indigenous Australians Agency (Australian Government)  | 0          | 0           | 0            | 0        | 18051     |
| Rusca Developments Pty Ltd - DO NOT USE                         | 0          | 0           | 0            | 0        | 8788      |
| The Spirit of the Gumtree - DO NOT USE                          | 0          | 0           | 0            | 0        | 1260      |
| Auskron Pty Ltd                                                 | 0          | 1050        | 0            | 0        | 0         |
| MJD Foundation                                                  | 0          | 1490        | 0            | 0        | 0         |
| ILBIJERRI Theatre Company - DO NOT USE                          | 0          | 0           | 0            | 0        | 210       |
| Jabiard Civil Concreting - DO NOT USE                           | 0          | 0           | 0            | 0        | 3780      |
| Department for Correctional Services (SA) Cross Borders Program | -2212      | 0           | 0            | 0        | 0         |
| Corporate Travel Management                                     | 0          | 2100        | 600          | 0        | 681       |
| Prospero Productions                                            | 0          | 1207.35     | 0            | 0        | 0         |
| Reimal Pty Ltd                                                  | 0          | 900         | 0            | 0        | 0         |
| Northern Territory Air Services Pty Ltd                         | 0          | 0           | 150          | 0        | 0         |
| Finke School                                                    | 0          | 750         | 0            | 0        | 0         |
| 1000 Mile Travel Group                                          | 0          | 0           | 450          | 0        | 0         |
| Dept Children & Families                                        | 0          | 12800       | 0            | 0        | 0         |
| Dept Housing, Local Government & Community Development STOP     | -276       | 2344        | 0            | 0        | 1135.37   |
| Sundry Debtors 2025                                             | 0          | 1650        | 0            | 0        | 0         |
| Australian Childhood Foundation                                 | 0          | 0           | 0            | 0        | 109       |
| CoLab Disability Solutions Pty Ltd                              | 0          | 5825        | 0            | 0        | 0         |
|                                                                 | - 2,924.00 | 107,058.36  | 8,744.00     | 4,414.00 | 49,695.87 |

**Note 3. Statement on Debts Owed by Council (Trade creditors)**

| <b>Creditors</b>             | <b>1 - 30 Days</b> | <b>31 - 60 Days</b> | <b>&gt; 60 Days</b> |
|------------------------------|--------------------|---------------------|---------------------|
| Power and Water Authority    | - 17,252.00        | -                   | -                   |
| Bridgestone Australia        | 81.40              | -                   | -                   |
| Finke River Mission          | 150.00             | -                   | -                   |
| Stanes Transport             | 436.48             | -                   | -                   |
| Norman Kenny 3343            | - 121.72           | -                   | -                   |
| Damien Cooper 2561           | -                  | -                   | 562.82              |
| <b>Total Trade Creditors</b> | <b>- 16,705.84</b> | <b>-</b>            | <b>562.82</b>       |

**Note 4. Statement on Australian Tax Office (ATO) and Payroll Obligations**

| <b>Creditors</b>                         | <b>1 – 30 Days</b> | <b>31 – 60 Days</b> | <b>&gt;60 Days</b> |
|------------------------------------------|--------------------|---------------------|--------------------|
| AUSTRALIAN TAXATION OFFICE (PAYG only)   | -                  | -                   | -                  |
| Super Fund Clearing House                | -                  | -                   | -                  |
| <b>Total ATO and Payroll obligations</b> | <b>-</b>           | <b>-</b>            | <b>-</b>           |

**MacDonnell Regional Council**  
**Table 1. Income and Expense statement Actual v Budget**  
**For the Period Ending 31.10.2025**

|                                           | Regional Office                    |                   |                    | Amoonguna                          |                  |                    |
|-------------------------------------------|------------------------------------|-------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$  | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                   |                    |                                    |                  |                    |
| Rates                                     | 1,576,113                          | 1,505,337         | 70,776             | 0                                  | 0                | 0                  |
| Charges                                   | 1,159,193                          | 1,148,875         | 10,318             | 0                                  | 0                | 0                  |
| Fees and Charges                          | 13,888                             | 541               | 13,347             | 1,820                              | 1,000            | 820                |
| Operating Grants and Subsidies            | 13,433,317                         | 13,462,088        | (28,772)           | 205,758                            | 86,465           | 119,293            |
| Interest/Investment Income                | 98,291                             | 200,550           | (102,259)          | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 388,722                            | 847,767           | (459,045)          | 35,524                             | 27,425           | 8,099              |
| Council own fund                          | 0                                  | 0                 | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>16,669,523</b>                  | <b>17,165,158</b> | <b>(495,634)</b>   | <b>243,102</b>                     | <b>114,890</b>   | <b>128,212</b>     |
| <b>OPERATING EXPENSES</b>                 |                                    |                   |                    |                                    |                  |                    |
| Employee Expenses                         | 3,302,228                          | 3,083,076         | (219,233)          | 397,282                            | 411,264          | 13,983             |
| Materials and Contracts                   | 1,851,707                          | 662,604           | (1,189,103)        | 105,236                            | 116,172          | 10,936             |
| Elected Member Allowances                 | 128,338                            | 133,557           | 5,219              | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 53,775                             | 175,654           | 121,879            | 0                                  | 0                | 0                  |
| Council Committee & LA Allowances         | 25,800                             | 21,492            | (4,308)            | 1,200                              | 2,400            | 1,200              |
| Council Committee & LA Expenses           | 359                                | 93                | (266)              | 1,423                              | 1,574            | 151                |
| Depreciation, Amortisation and Impairment | 3,075,410                          | 3,075,410         | (1)                | 0                                  | 0                | 0                  |
| Interest Expenses                         | 195                                | 1,167             | 972                | 0                                  | 0                | 0                  |
| Other Expenses                            | 1,975,424                          | 2,359,752         | 384,328            | 6,265                              | 91,455           | 85,190             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>10,413,236</b>                  | <b>9,512,805</b>  | <b>(900,512)</b>   | <b>511,405</b>                     | <b>622,865</b>   | <b>111,460</b>     |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>6,256,288</b>                   | <b>7,652,353</b>  | <b>(1,396,146)</b> | <b>(268,304)</b>                   | <b>(507,976)</b> | <b>239,672</b>     |
| Capital Grants Income                     | 0                                  | 0                 | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                 | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 290,000           | (290,000)          | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>6,256,288</b>                   | <b>7,942,353</b>  | <b>(1,686,146)</b> | <b>(268,304)</b>                   | <b>(507,976)</b> | <b>239,672</b>     |
| Capital Expenses                          | (465,164)                          | (625,667)         | 160,503            | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     |                                    |                   | 0                  |                                    |                  | 0                  |
| Less Non-Cash Income                      |                                    |                   | 0                  |                                    |                  | 0                  |
| Add Back Non-Cash Expenses                | 3,075,410                          | 3,075,410         | 1                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>8,866,534</b>                   | <b>10,392,096</b> | <b>(1,525,643)</b> | <b>(268,304)</b>                   | <b>(507,976)</b> | <b>239,672</b>     |

MacDonnell Regional Council  
Table 1. Income and Expense statement  
For the Period Ending 31.10.

|                                           | Areyonga                           |                  |                    | Docker River                       |                  |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                  |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Fees and Charges                          | 25,779                             | 6,333            | 19,446             | 55,900                             | 15,288           | 40,612             |
| Operating Grants and Subsidies            | 294,733                            | 241,841          | 52,893             | 279,636                            | 287,979          | (8,344)            |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 83,807                             | 125,325          | (41,517)           | 65,586                             | 98,297           | (32,711)           |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>404,320</b>                     | <b>373,499</b>   | <b>30,821</b>      | <b>401,121</b>                     | <b>401,564</b>   | <b>(443)</b>       |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                  |                    |
| Employee Expenses                         | 356,380                            | 500,121          | 143,741            | 321,627                            | 445,583          | 123,956            |
| Materials and Contracts                   | 136,661                            | 167,419          | 30,757             | 113,434                            | 115,984          | 2,549              |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 427                                | 0                | (427)              |
| Council Committee & LA Allowances         | 2,200                              | 1,533            | (667)              | 1,800                              | 1,600            | (200)              |
| Council Committee & LA Expenses           | 4,520                              | 2,601            | (1,919)            | 382                                | 1,733            | 1,352              |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Other Expenses                            | 46,176                             | 115,763          | 69,587             | 15,099                             | 74,738           | 59,639             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>545,937</b>                     | <b>787,437</b>   | <b>241,500</b>     | <b>452,770</b>                     | <b>639,638</b>   | <b>186,868</b>     |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(141,617)</b>                   | <b>(413,938)</b> | <b>272,321</b>     | <b>(51,648)</b>                    | <b>(238,074)</b> | <b>186,425</b>     |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(141,617)</b>                   | <b>(413,938)</b> | <b>272,321</b>     | <b>(51,648)</b>                    | <b>(238,074)</b> | <b>186,425</b>     |
| Capital Expenses                          | (58,206)                           | 0                | (58,206)           | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     |                                    |                  | 0                  |                                    |                  | 0                  |
| Less Non-Cash Income                      |                                    |                  | 0                  |                                    |                  | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(199,823)</b>                   | <b>(413,938)</b> | <b>214,115</b>     | <b>(51,648)</b>                    | <b>(238,074)</b> | <b>186,425</b>     |

MacDonnell Regional Council  
Table 1. Income and Expense statement  
For the Period Ending 31.10.

|                                           | Finke                              |                  |                    | Haats Bluff                        |                  |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                  |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Fees and Charges                          | 23,277                             | 10,067           | 13,211             | 4,398                              | 2,717            | 1,682              |
| Operating Grants and Subsidies            | 214,193                            | 186,376          | 27,816             | 440,239                            | 101,602          | 338,637            |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 68,837                             | 108,611          | (39,774)           | 69,788                             | 31,983           | 37,806             |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>306,307</b>                     | <b>305,054</b>   | <b>1,253</b>       | <b>514,425</b>                     | <b>136,301</b>   | <b>378,124</b>     |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                  |                    |
| Employee Expenses                         | 411,722                            | 462,628          | 50,906             | 334,842                            | 483,691          | 148,849            |
| Materials and Contracts                   | 110,182                            | 105,326          | (4,856)            | 133,941                            | 166,417          | 32,476             |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council Committee & LA Allowances         | 1,650                              | 2,400            | 750                | 500                                | 2,400            | 1,900              |
| Council Committee & LA Expenses           | 419                                | 1,933            | 1,514              | 243                                | 1,933            | 1,690              |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Other Expenses                            | 27,656                             | 67,861           | 40,204             | 32,970                             | 86,750           | 53,780             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>551,630</b>                     | <b>640,148</b>   | <b>88,518</b>      | <b>502,496</b>                     | <b>741,192</b>   | <b>238,695</b>     |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(245,323)</b>                   | <b>(335,094)</b> | <b>89,771</b>      | <b>11,929</b>                      | <b>(604,891)</b> | <b>616,820</b>     |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(245,323)</b>                   | <b>(335,094)</b> | <b>89,771</b>      | <b>11,929</b>                      | <b>(604,891)</b> | <b>616,820</b>     |
| Capital Expenses                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     |                                    |                  | 0                  |                                    |                  | 0                  |
| Less Non-Cash Income                      |                                    |                  | 0                  |                                    |                  | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(245,323)</b>                   | <b>(335,094)</b> | <b>89,771</b>      | <b>11,929</b>                      | <b>(604,891)</b> | <b>616,820</b>     |

**MacDonnell Regional Council  
 Table 1. Income and Expense statement  
 For the Period Ending 31.10.**

|                                           | Hermannsburg                       |                  |                    | Imanpa                             |                  |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                  |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Fees and Charges                          | 11,251                             | 6,500            | 4,751              | 18,695                             | 2,483            | 16,211             |
| Operating Grants and Subsidies            | 934,905                            | 883,202          | 51,703             | 24,401                             | 48,089           | (23,688)           |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 85,945                             | 123,747          | (37,802)           | 46,877                             | 111,211          | (64,333)           |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>1,032,100</b>                   | <b>1,013,449</b> | <b>18,651</b>      | <b>89,973</b>                      | <b>161,783</b>   | <b>(71,810)</b>    |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                  |                    |
| Employee Expenses                         | 610,480                            | 762,345          | 151,864            | 157,506                            | 287,367          | 129,861            |
| Materials and Contracts                   | 882,553                            | 478,909          | (403,643)          | 77,805                             | 88,435           | 10,630             |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 252                                | 0                | (252)              |
| Council Committee & LA Allowances         | 2,750                              | 2,400            | (350)              | 1,800                              | 2,400            | 600                |
| Council Committee & LA Expenses           | 748                                | 1,933            | 1,185              | 762                                | 1,933            | 1,171              |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Other Expenses                            | 40,834                             | 146,751          | 105,917            | 11,018                             | 51,002           | 39,984             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>1,537,365</b>                   | <b>1,392,339</b> | <b>(145,027)</b>   | <b>249,142</b>                     | <b>431,137</b>   | <b>181,995</b>     |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(505,265)</b>                   | <b>(378,889)</b> | <b>(126,375)</b>   | <b>(159,169)</b>                   | <b>(269,355)</b> | <b>110,185</b>     |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(505,265)</b>                   | <b>(378,889)</b> | <b>(126,375)</b>   | <b>(159,169)</b>                   | <b>(269,355)</b> | <b>110,185</b>     |
| Capital Expenses                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     |                                    |                  | 0                  |                                    |                  | 0                  |
| Less Non-Cash Income                      |                                    |                  | 0                  |                                    |                  | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(505,265)</b>                   | <b>(378,889)</b> | <b>(126,375)</b>   | <b>(159,169)</b>                   | <b>(269,355)</b> | <b>110,185</b>     |

MacDonnell Regional Council  
Table 1. Income and Expense statement  
For the Period Ending 31.10.

|                                           | Kintore                            |                  |                    | Mount Liebig                       |                  |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                  |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Fees and Charges                          | 54,094                             | 19,983           | 34,110             | 19,114                             | 14,803           | 4,310              |
| Operating Grants and Subsidies            | 615,259                            | 691,866          | (76,608)           | 477,635                            | 422,980          | 54,655             |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 252,393                            | 137,046          | 115,348            | 63,903                             | 87,096           | (23,193)           |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>921,746</b>                     | <b>848,895</b>   | <b>72,850</b>      | <b>560,652</b>                     | <b>524,879</b>   | <b>35,773</b>      |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                  |                    |
| Employee Expenses                         | 336,250                            | 432,163          | 95,913             | 345,880                            | 403,740          | 57,861             |
| Materials and Contracts                   | 837,772                            | 433,018          | (404,753)          | 514,870                            | 99,940           | (414,930)          |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council Committee & LA Allowances         | 1,400                              | 2,400            | 1,000              | 900                                | 2,150            | 1,250              |
| Council Committee & LA Expenses           | 280                                | 1,933            | 1,654              | 218                                | 2,000            | 1,782              |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Other Expenses                            | 22,548                             | 82,245           | 59,697             | 18,087                             | 79,465           | 61,378             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>1,198,248</b>                   | <b>951,760</b>   | <b>(246,489)</b>   | <b>879,954</b>                     | <b>587,295</b>   | <b>(292,659)</b>   |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(276,503)</b>                   | <b>(102,864)</b> | <b>(173,638)</b>   | <b>(319,302)</b>                   | <b>(62,416)</b>  | <b>(256,886)</b>   |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(276,503)</b>                   | <b>(102,864)</b> | <b>(173,638)</b>   | <b>(319,302)</b>                   | <b>(62,416)</b>  | <b>(256,886)</b>   |
| Capital Expenses                          | (48,710)                           | 0                | (48,710)           | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     |                                    |                  | 0                  |                                    |                  | 0                  |
| Less Non-Cash Income                      |                                    |                  | 0                  |                                    |                  | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(325,212)</b>                   | <b>(102,864)</b> | <b>(222,348)</b>   | <b>(319,302)</b>                   | <b>(62,416)</b>  | <b>(256,886)</b>   |

**MacDonnell Regional Council  
 Table 1. Income and Expense statement  
 For the Period Ending 31.10.**

|                                           | Papunya                            |                  |                    | Santa Teresa                       |                    |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|--------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$   | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                    |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Fees and Charges                          | 47,994                             | 44,125           | 3,869              | 10,692                             | 10,692             | (0)                |
| Operating Grants and Subsidies            | 176,575                            | 561,281          | (384,706)          | 386,111                            | 561,281            | (175,170)          |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Commercial/other Income                   | 88,761                             | 124,852          | (36,092)           | 71,434                             | 124,852            | (53,418)           |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>313,330</b>                     | <b>730,258</b>   | <b>(416,928)</b>   | <b>468,237</b>                     | <b>696,825</b>     | <b>(228,588)</b>   |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                    |                    |
| Employee Expenses                         | 516,548                            | 639,360          | 122,812            | 462,747                            | 639,360            | 176,613            |
| Materials and Contracts                   | 412,779                            | 628,758          | 215,979            | 206,842                            | 1,346,054          | 1,139,213          |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Council Committee & LA Allowances         | 2,150                              | 2,400            | 250                | 1,300                              | 2,400              | 1,100              |
| Council Committee & LA Expenses           | 742                                | 1,933            | 1,191              | 209                                | 1,933              | 1,724              |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Other Expenses                            | 137,343                            | 157,190          | 19,847             | 50,577                             | 157,190            | 106,613            |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>1,069,562</b>                   | <b>1,429,641</b> | <b>360,080</b>     | <b>721,675</b>                     | <b>2,146,938</b>   | <b>1,425,262</b>   |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(756,232)</b>                   | <b>(699,384)</b> | <b>(56,849)</b>    | <b>(253,439)</b>                   | <b>(1,450,113)</b> | <b>1,196,674</b>   |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(756,232)</b>                   | <b>(699,384)</b> | <b>(56,849)</b>    | <b>(253,439)</b>                   | <b>(1,450,113)</b> | <b>1,196,674</b>   |
| Capital Expenses                          | (15,377)                           | 0                | (15,377)           | (66,178)                           | 0                  | (66,178)           |
| Borrowing Repayments (Principal Only)     |                                    |                  | 0                  |                                    |                    | 0                  |
| Less Non-Cash Income                      |                                    |                  | 0                  |                                    |                    | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                  | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(771,609)</b>                   | <b>(699,384)</b> | <b>(72,225)</b>    | <b>(319,617)</b>                   | <b>(1,450,113)</b> | <b>1,130,496</b>   |

MacDonnell Regional Council  
Table 1. Income and Expense statement  
For the Period Ending 31.10.

|                                           | Titjikala                          |                  |                    | Wallace Rock                       |                  |                    |
|-------------------------------------------|------------------------------------|------------------|--------------------|------------------------------------|------------------|--------------------|
|                                           | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ | YTD Actuals +<br>Commitments<br>\$ | YTD Budget<br>\$ | YTD Variance<br>\$ |
| <b>OPERATING INCOME</b>                   |                                    |                  |                    |                                    |                  |                    |
| Rates                                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Charges                                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Fees and Charges                          | 5,588                              | 2,173            | 3,415              | 4,211                              | 992              | 3,219              |
| Operating Grants and Subsidies            | 533,950                            | 642,903          | (108,952)          | 55,334                             | 55,768           | (434)              |
| Interest/Investment Income                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Commercial/other Income                   | 66,556                             | 124,676          | (58,120)           | 31,403                             | 36,473           | (5,071)            |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>TOTAL OPERATING INCOME</b>             | <b>606,094</b>                     | <b>769,752</b>   | <b>(163,657)</b>   | <b>90,947</b>                      | <b>93,233</b>    | <b>(2,286)</b>     |
| <b>OPERATING EXPENSES</b>                 |                                    |                  |                    |                                    |                  |                    |
| Employee Expenses                         | 448,632                            | 608,221          | 159,589            | 144,657                            | 206,779          | 62,122             |
| Materials and Contracts                   | 805,108                            | 391,617          | (413,491)          | 43,561                             | 32,340           | (11,221)           |
| Elected Member Allowances                 | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Elected Member Expenses                   | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council Committee & LA Allowances         | 900                                | 2,400            | 1,500              | 1,600                              | 2,400            | 800                |
| Council Committee & LA Expenses           | 6,176                              | 1,933            | (4,242)            | 1,571                              | 1,933            | 363                |
| Depreciation, Amortisation and Impairment | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Interest Expenses                         | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Other Expenses                            | 53,137                             | 117,766          | 64,629             | 2,003                              | 23,728           | 21,725             |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>1,313,952</b>                   | <b>1,121,937</b> | <b>(192,014)</b>   | <b>193,391</b>                     | <b>267,180</b>   | <b>73,789</b>      |
| <b>OPERATING SURPLUS(DEFICIT)</b>         | <b>(707,857)</b>                   | <b>(352,186)</b> | <b>(355,672)</b>   | <b>(102,444)</b>                   | <b>(173,947)</b> | <b>71,503</b>      |
| Capital Grants Income                     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Gain from the sale of assets              | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Council own fund                          | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>SURPLUS(DEFICIT)</b>                   | <b>(707,857)</b>                   | <b>(352,186)</b> | <b>(355,672)</b>   | <b>(102,444)</b>                   | <b>(173,947)</b> | <b>71,503</b>      |
| Capital Expenses                          | (18,182)                           | 0                | (18,182)           | 0                                  | 0                | 0                  |
| Borrowing Repayments (Principal Only)     | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Less Non-Cash Income                      | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| Add Back Non-Cash Expenses                | 0                                  | 0                | 0                  | 0                                  | 0                | 0                  |
| <b>NET OPERATING POSITION</b>             | <b>(726,039)</b>                   | <b>(352,186)</b> | <b>(373,853)</b>   | <b>(102,444)</b>                   | <b>(173,947)</b> | <b>71,503</b>      |

**Table 5. Member & CEO council credit card transactions for October 2025**

**1. Roxanne Kenny - President (member)**

| Date        | Amount | Suppliers Name | Reason for the transactions |
|-------------|--------|----------------|-----------------------------|
| 27/010/2025 | 6.00   | Westpac Bank   | Card fee                    |

**2. Belinda Urquhart - CEO**

| Date       | Amount | Suppliers Name | Reason for the transactions                       |
|------------|--------|----------------|---------------------------------------------------|
| 2/10/2025  | 69.09  | Q Eats         | Meeting with Darren Smith at Dinner Post Training |
| 3/10/2025  | 25.30  | IGA Eastside   | Morning Tea For Audit Meeting                     |
| 8/10/2025  | 15.75  | Taxi           | Taxi To RDA NT Meeting From The Airport           |
| 8/10/2025  | 34.23  | Darwin Radio   | Taxi To Airport From RDA NT Meeting               |
| 14/10/2025 | 15.91  | Abacus.AI      | Monthly Subscription                              |
| 20/10/2025 | 79.25  | Taxi           | Taxi from Airport for Training Course             |
| 27/10/2025 | 6.00   | Westpac Bank   | Card Fee                                          |