



AGENDA OF THE FINANCE AND RISK COMMITTEE MEETING TO BE HELD IN
THE OFFICE OF THE CEO, MRC ALICE SPRINGS ON FRIDAY 25 SEPTEMBER
2026 AT 9:30 AM

1. MEETING OPENED

2. ATTENDANCE AND APOLOGIES

Present: President Roxanne Kenny, Councillor Andrew Davis, Councillor Patrick Allen, Deputy President Maryanne Malbunka

Staff: Keith Hassett, Acting CEO and Osman Kassem, Manager Finance.

Apologies:

3. CONFIRMATION OF PREVIOUS MINUTES

3.1 Finance and Risk Committee Meeting - 30 July 2026 2

4. CONFLICT OF INTEREST

4.1 That the Committee Members note the Conflict of Interest Policy and that Committee Members declare any conflict of interest with this meeting agenda 5

5. OFFICERS' REPORTS

5.1 Finance Report period ending 31 August 2026.....7

6. RISK MANAGEMENT - NIL

7. GENERAL BUSINESS – NIL

8. CONFIDENTIAL REPORTS - NIL

9. DATE OF NEXT MEETING

10. MEETING CLOSED

3 CONFIRMATION OF PREVIOUS MINUTES

ITEM NUMBER 3.1
TITLE Confirmation of Previous Minutes

EXECUTIVE SUMMARY

This report provides the minutes of the previous Finance and Risk Committee Meeting held 30 July 2026 to be approved by the Committee.

RECOMMENDATION

That the Committee confirms the unconfirmed minutes of the Finance and Risk Committee Meeting held 30 July 2026 as a true and correct record of the proceedings.

ATTACHMENTS

1. FINANCE AND RISK COMMITTEE MEETING 30 JULY 2026 - MINUTES [2 pages]



MINUTES OF THE FINANCE AND RISK COMMITTEE MEETING HELD IN THE OFFICE
OF THE CEO, MRC ALICE SPRINGS ON THURSDAY 30 JULY 2026 AT 9:30 AM

11 MEETING OPENED at 9.55am

12 ATTENDANCE AND APOLOGIES

Councillors

President Roxanne Kenny, Councillor Patrick Allen and Deputy President Maryanne Malbunka.

Staff

Belinda Urquhart, CEO and Osman Kassem, Manager Finance.

Apologies

Nil.

Absent without an apology

Councillor Andrew Davis.

13 CONFIRMATION OF PREVIOUS MINUTES

ITEM NUMBER:	3.1
TITLE:	Confirmation of Previous Minutes

EXECUTIVE SUMMARY

This report provides the minutes of the previous meeting to be approved by the Finance and Risk Committee.

FRC2026-01 RESOLVED (Patrick Allen/Maryanne Malbunka)

That the Finance and Risk Committee Meeting accepts the unconfirmed minutes of the meeting held 23 January 2026 as a true and correct record of the proceedings.

14 CONFLICT OF INTEREST

ITEM NUMBER:	4.1
TITLE:	Conflict of Interest

EXECUTIVE SUMMARY:

This report outlines the minimum standard of behaviour expected of the Committee in relation to declaring personal or family financial interests that may impact on the performance of their roles and ability to make objective decisions.

FRC2026-02 RESOLVED (Maryanne Malbunka/Patrick Allen)

That the Finance and Risk Committee:

- a) notes the Conflict of Interest Policy; and**
- b) notes that there were no declarations of conflicts of interest with the meeting agenda.**

5 OFFICERS' REPORTS

ITEM NUMBER:	5.1
TITLE:	Finance Report as at 30 June 2026 - Interim
AUTHOR:	Barbara Newland, Manager Governance & Strategy

EXECUTIVE SUMMARY

This report is tabled to provide the Committee with the interim Finance Report for the period ended 30 June 2026.

FRC2026-03 RESOLVED (Maryanne Malbunka/Patrick Allen)

That the Finance and Risk Committee notes and accepts the interim Finance Report as at 30 June 2026.

7 GENERAL BUSINESS

NIL

9 DATE OF NEXT MEETING

Next meeting - 25 September 2026 - 9:30 AM

10 MEETING CLOSED

The meeting terminated at 10.16am.

This page and the preceding page are the unconfirmed minutes of the Finance and Risk Committee Meeting held on Thursday 30 July 2026.

President

4 CONFLICT OF INTEREST

ITEM NUMBER	4.1
TITLE	Conflict of Interest

EXECUTIVE SUMMARY:

This report outlines the minimum standard of behaviour expected of the Committee in relation to declaring personal or family financial interests that may impact on the performance of their roles and ability to make objective decisions.

RECOMMENDATION

That the Committee:

- a) **notes the Conflict of Interest Policy; and**
- b) **the Committee Members declare any conflict of interest with the meeting agenda.**

BACKGROUND

Conflicts of interest arise when members are influenced, or appear to be influenced, by personal interests when doing their jobs. The perception of a conflict of interest – the way it seems to the public - can be as damaging as an actual conflict, because it undermines public confidence in the integrity and fairness of MacDonnell Regional Council (MRC).

Under the *Local Government Act*, not declaring a conflict of interest or improperly disclosing information can lead to imprisonment.

Examples of conflicts of interest and improper disclosure of information:

Tendering and Purchasing – financial conflict of interest

- Example: Council has advertised for a contractor for irrigation of a football oval. A member is employed by a company which has tendered for the contract. This may affect, or it may reasonably be suspected that it could affect, their ability to make an unbiased or fair decision when the contract choice is considered by Council.

Tendering and Purchasing – non-financial conflict of interest

- Example: A contractor tendering for a Council contract for road works offers to seal the road to a member's house. The member would not be seen as impartial or fair when choosing the contractor for the job.

Information and Opportunities

- Example: a member may know a lot of information about tenders for contracts coming up in the MRC area before the tenders are made public. Conflicts can arise if the member gives this information to a friend or relative working for a company so they can have a better chance of winning the contract.

Undue Influence

- Example: a member tries to pressure a hotel in Alice Springs into providing free accommodation, because they are a member of Council.

Declaring a Conflict of Interest

As soon as practical after a member becomes aware of a conflict of interest in a matter that has come up or is about to come up before or during a meeting (council, local authority or

Finance and Risk Committee Meeting 25 September 2026 – Agenda

council committee), the member must disclose or tell the relevant interest to the meeting and to the Chief Executive Officer (CEO) of MRC.

Details of members' interests and the nature of those interests will be recorded in the relevant Register of Interests published on the Council's website and to be available for any member of the public to look over at the Council's public office.

In addition, if a member enters into a personal or business relationship with another member or Council employee that could result in a conflict of interest, then this relationship must be reported to the President and CEO. A file note will be made and recorded on the relevant Register of Interests.

Uncertainty about whether a conflict of interest exists or not

If a member is unsure whether or not they have a conflict of interest, they should give full details to the CEO or seek independent legal advice.

The CEO does not have a responsibility to decide whether or not a member has a conflict of interest in a matter. The responsibility for determining whether a member has a conflict of interest is up to the individual member.

If you do have a Conflict of Interest

After a member has disclosed the nature of the interest, the member must not, without approval from the Minister:

- be present during any discussion of the meeting when the matter is being discussed
- take part in any decision related to the matter
- Influence another member in their decision.

Members will not become involved in the promotion or endorsement of products and/or services unless this has been approved in line with Council's policies and Code of Conduct.

Complaints Regarding Failure to Disclose an Interest

Any person may make a complaint that a member has or may have failed to disclose or tell of a conflict of interest. All complaints should be directed to the MRC CEO.

ISSUES/OPTIONS/CONSEQUENCES

The Disclosure of Interests Policy helps Council to ensure that:

- the business of Council is conducted with efficiency, fairness, and integrity; and
- members act in the best interests of Council and do not seek personal or family gain when performing their duties or use their public office for personal gain.

5 OFFICERS' REPORTS

ITEM NUMBER	5.1
TITLE	Finance Report period ending 31 August 2026
AUTHOR	Osman Kassem, Finance Manager

LINKS TO STRATEGIC PLAN

Goal 04: A Strong, Accountable and Sustainable Organisation

EXECUTIVE SUMMARY

This report is tabled to provide Council with the Finance Report for the period ended 31 August 2026.

RECOMMENDATION

That Council notes and accepts the Finance Report as at 31 August 2026.

BACKGROUND/DISCUSSION

In accordance with the Local Government (General) Regulations 2021 Section 17(2) the CEO must submit a finance report each month to a meeting of Council. Council has established a Finance Committee to consider this report in the months when Council does not hold a statutory Ordinary Council Meeting.

The Finance Report for the month ended 31 August 2026 is attached to this report for consideration with the following matters being highlighted:

- Table 1 – Income and Expenses Statement – Actual vs Budget
- Table 2 – Capital Expenditure – Actual vs Budget
- Table 3 – Monthly Balance Sheet Report including:
 - Note 1 Details of Cash and Investments Held
 - Note 2 Statement on Debts Owed to Council (Accounts Receivable)
 - Note 3 Statement on Debts Owed by Council (Trade creditors)
 - Note 4 Statement on Australian Tax Office (ATO) and Payroll Obligations
- Table 4 – Income and Expense Statement Actual v Budget – by Community
- Table 5 – Member & CEO council credit card transactions for August 2026

Charts are included within this report to assist with the financial information being presented to members.

Comments:

Below is a snapshot of MRC's financial results as at 31 August 2026. The graphics have been created to assist Council in its understanding of MRC's financial results and highlight the key indicators of MRC's performance.

Key takeaways:

REVENUES – To date Council has received \$16.34m in revenue. This is \$7.2m more than budgeted.

- The most significant factor affecting this result is the variance driven by Operating Grants and Subsidies being \$4.6m above the YTD budget for this period. This is mainly due to a \$1.2m payment received from projects which were supposed to be received in the 25-26 financial year, and \$3.3m from NIAA, which was budgeted to be recognised evenly on a monthly basis rather than in a lump sum.
- Commercial/Other Income is \$429k below budget, due to the timing of invoices being raised versus how the income had been allocated in the budget.
- Interest/Investment income is \$38k above budget due to the increase in the market interest rate.
- Fees and Charges exceeded budget expectations, resulting in a total favorable variance of \$84k above the approved budget.

EXPENDITURE – Across the board most expense areas are under budget, meaning that Council has spent less than expected so far this year. Variances are noted in the following areas:

- Employee expenses are \$1.75m under budget due to vacancies and the timing of hiring positions.
- Other expenses are above budget by \$82.8k, primarily due to higher-than-budgeted legal fees and insurance payments incurred during the month.

OPERATING SURPLUS(DEFICIT) – During the reporting period MRC has recorded an Operating Surplus of \$9.0m excluding commitments.

WHERE THE MONEY WAS SPENT – The chart below presents a breakdown of expenses by function. Overall, 70% of ALL expenditure is directed toward providing services to the MRC communities, including the delivery of Council Services (30% spent on civil projects, road maintenance, municipal services such as waste management, and the upkeep of assets, infrastructure, and fleet), the delivery of Community Services (28% spent on grant funded activities such as Aged Care, Youth, etc) and the delivery of Commercial Services, Project Management and Elected Member and LA allowances (a total of 12%).

Only 30% is spent on corporate costs, including Finance, Human Resources, Governance, Workplace Health and Safety, Insurance and IT.

FIXED ASSETS ACQUIRED – During this reporting period, Council acquired an Electric Vehicle valued at \$28.53k, which has been recorded as an addition to fixed assets.

CASH ON HAND – MRC has \$6.98m in its operating accounts to pay for its daily operating costs. Term deposits are currently \$20m for this reporting period, \$16m with the National Australia Bank and \$4m with Westpac Bank.

UNEXPENDED GRANTS – The value of unexpended grants for this period is \$10.79m.

RESERVES – MRC's reserves have remained static.

WORKING CAPITAL / CURRENT RATIO – MRC maintains a financial position sufficient to meet its monthly obligations. As noted, resources are available to fund daily operations. For this period, MRC's total Working Capital is \$17.48million, calculated as the difference between total Current Assets (\$31.12M) and total Current Liabilities (\$13.64). This results in a Current

Finance and Risk Committee Meeting 25 September 2026 – Agenda

Ratio of 2.3, meaning that for every \$1 of liabilities, Council has \$2.3 in assets to cover its obligations.

The attached Financial Tables and Charts have been certified by the CEO of MRC.

Certification by the Council CEO

Council Name:	MacDonnell Regional Council
Reporting Period:	31/08/2026

To the best of the CEO's knowledge, information and belief:
(1) the internal controls implemented by the council are appropriate; and
(2) the monthly reports best reflects the financial affairs of the council

CEO Signed



Date

23/09/2026

August 2026 Financial Results - Year-to-date figures in millions

Revenue



Current Year **\$16.34m**

Expenditures



Actual **\$7.34m**
Committed **\$1.91m**

Net Operating Result



\$9M

Assets



\$48.2m

Fixed Assets Acquired



\$28.53K

Cash on Hand



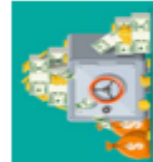
\$26.98m

Unexpended Grants



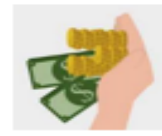
Current Grant **\$10.79**
Liability

Reserves

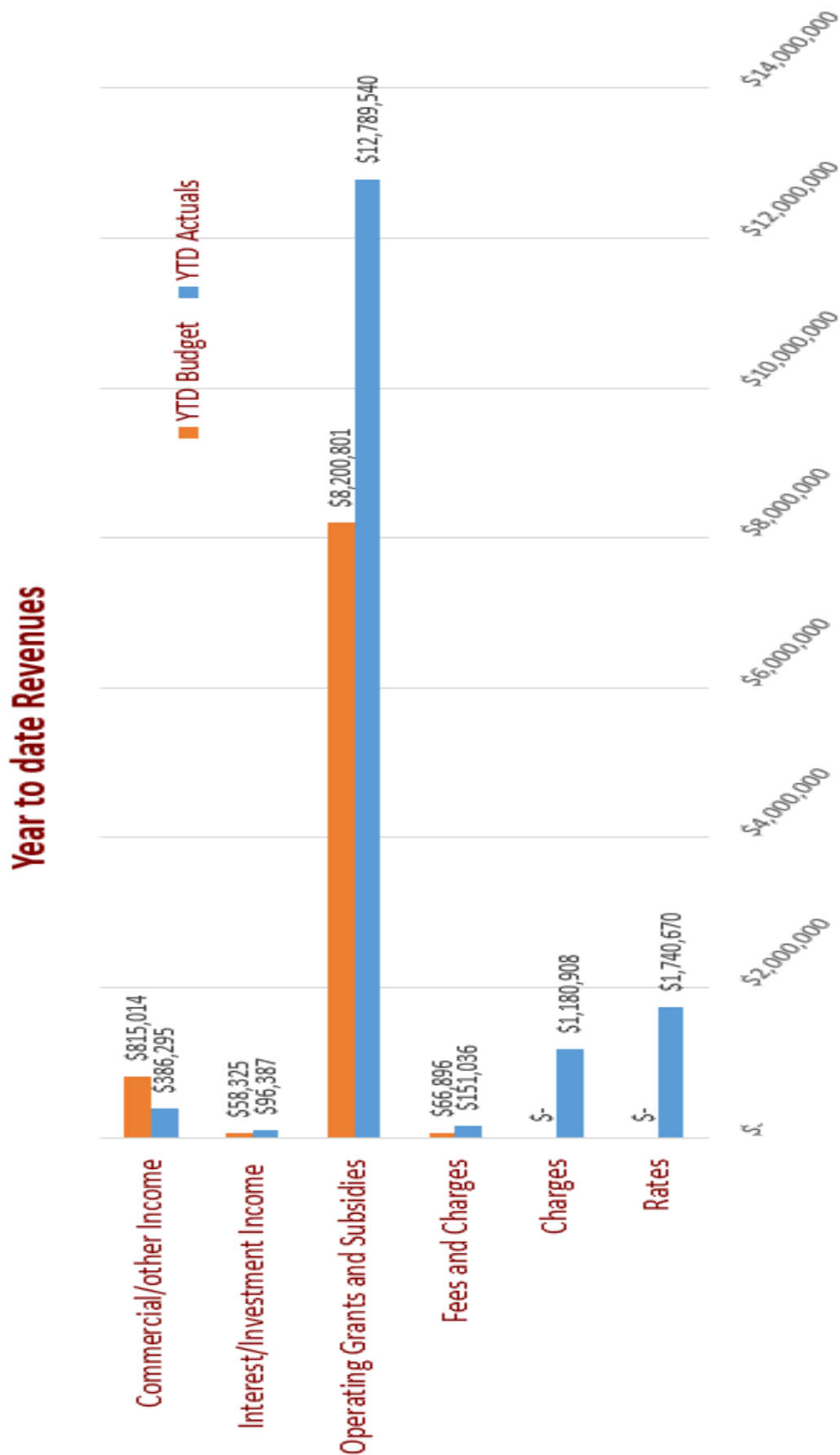


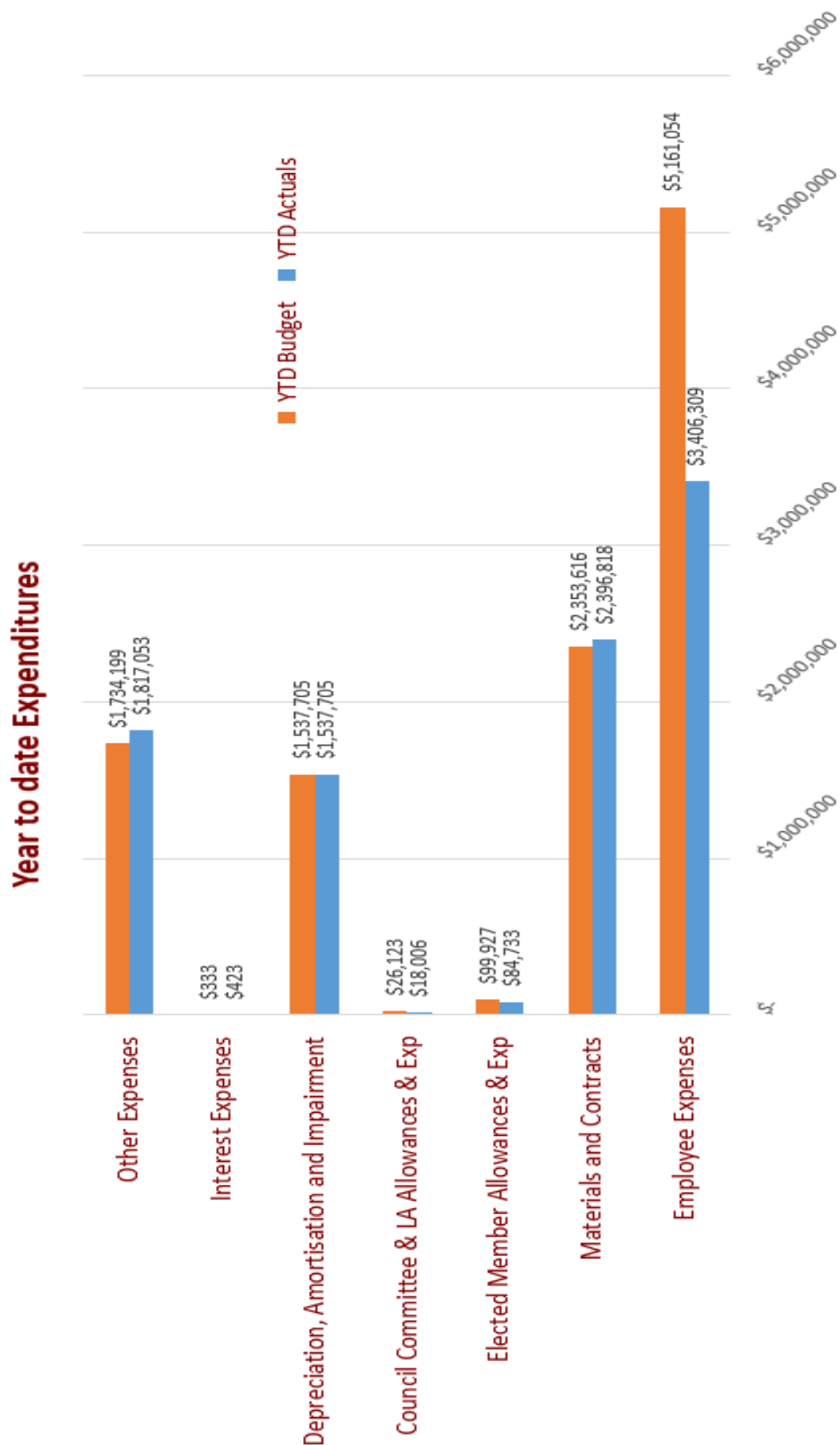
\$28.23m

Unrestricted Cash

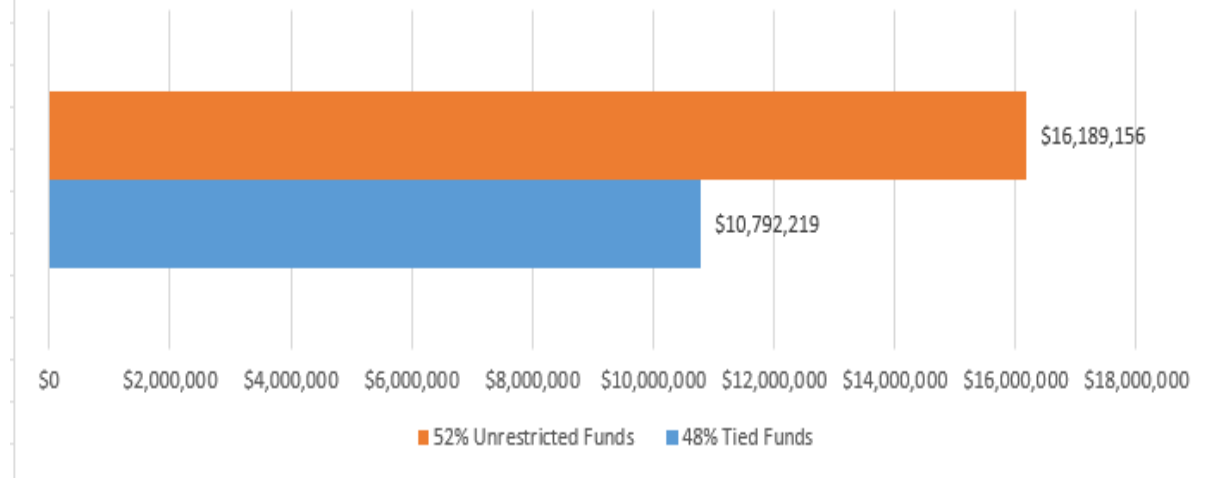


\$16.18m

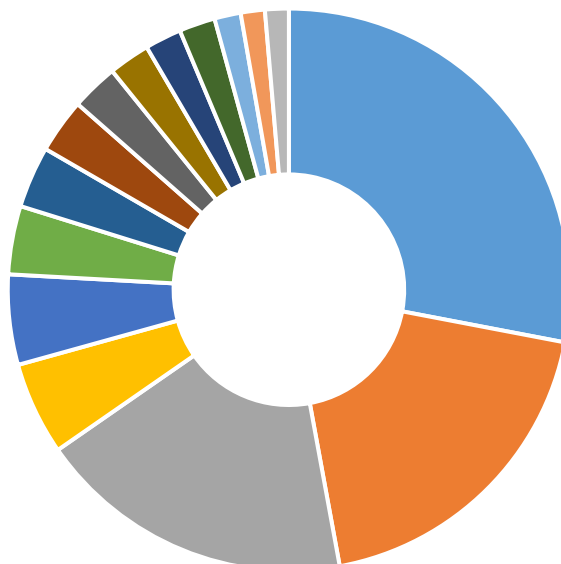




Cash as of 31 August 2026



Total Council Expenditure - excluding capital expenses - where the money was spent



- 28% Deliver Community Services
- 19.1% Corporate Costs
- 18.24% Service Delivery & Civil Works
- 5.34% Technical and Building Services
- 5.18% Deliver Commercial Services
- 3.93% Elected Members & LA's
- 3.54% Fleet workshops
- 3.13% ITC & Records
- 2.71% Human Resources
- 2.38% Project Management
- 2.10% Finance
- 2.08% Local Roads
- 1.51% Office of the CEO
- 1.39% Governance
- 1.36% Municipal Service

Working Capital / Current Ratio

MACDONNELL REGIONAL COUNCIL For the period ended 31 August 2026

31 August 2026

\$

ASSETS

Cash at bank	6,981,375
Term deposit	20,000,000
Accounts Receivable	4,143,218
Inventory	0

TOTAL CURRENT ASSETS

31,124,593

Less:

LIABILITIES

Accounts Payable	745
Provisions	2,313,609
Grant liability	10,792,219
Other Current Liabilities	533,503

TOTAL CURRENT LIABILITIES

13,640,076

NET CURRENT ASSETS (Working Capital)

17,484,517

CURRENT RATIO

2.3

$$\text{Current Ratio Formula} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

The Cash Ratio measures Council's ability to pay its short term debts (Current Liabilities) when they fall due. The ratio for August of 2.3 means that Council has \$2.3 in cash (Current Assets) for every \$1 of debt, including unexpended grants.

Finance and Risk Committee Meeting 25 September 2026 – Agenda

.ISSUES/OPTIONS/CONSEQUENCES

Reporting monthly keeps Council informed and compliant with all legislative requirements.

FINANCIAL IMPACT AND TIMING

Not applicable.

CONSULTATION

Chief Executive Officer

Executive Leadership Team

ATTACHMENTS

- 1 TABLE 1 INCOME AND EXPENSE STATEMENT
- 2 TABLE 2 CAPITAL EXPENDITURE
- 3 TABLE 3 MONTHLY BALANCE SHEET
- 4 NOTE 1 CASH AND INVESTMENTS HELD
- 5 NOTE 2 STATEMENT OF DEBTS OWED TO COUNCIL
- 6 NOTES 3 AND 4 STATEMENT OF DEBTS OWED BY COUNCIL
- 7 TABLE 4 INCOME AND EXPENDITURE BY COMMUNITY
- 8 TABLE 5 MEMBER AND CEO CREDIT CARD TRANSACTIONS

MacDonnell Regional Council
Table 1. Income and Expense statement Actual v Budget
For the Period Ending 31/8/2026

			Indicator	Description	
			Green	-10% to 10%	
			Yellow	-10.1% to -25% and 10.1% to 25%	
			Red	Less than -25.1% and Greater than 25.1%	
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Variance %	Approved Annual Budget \$
OPERATING INCOME					
Rates	1,740,670	0	1,740,670	0%	1,815,609
Charges	1,180,908	0	1,180,908	0%	1,286,704
Fees and Charges	151,036	66,896	84,141	126%	415,263
Operating Grants and Subsidies	12,789,540	8,200,801	4,588,738	56%	41,376,308
Interest/Investment Income	96,387	58,325	38,062	65%	460,000
Commercial/other Income	386,295	815,014	(428,719)	-53%	5,865,395
Council own fund	0	0	0	0%	0
TOTAL OPERATING INCOME	16,344,835	9,141,036	7,203,799		51,219,279
OPERATING EXPENSES					
Employee Expenses	3,406,309	5,161,054	1,754,744	34%	26,356,298
Materials and Contracts	2,396,818	2,353,616	(43,202)	-2%	14,724,453
Elected Member Allowances	60,304	77,172	16,868	22%	443,262
Elected Member Expenses	24,430	22,755	(1,675)	-7%	219,301
Council Committee & LA Allowances	16,082	14,648	(1,433)	-10%	142,650
Council Committee & LA Expenses	1,924	11,475	9,551	83%	64,500
Depreciation, Amortisation and Impairment	1,537,705	1,537,705	0	0%	9,205,374
Interest Expenses	423	333	(90)	-27%	2,000
Other Expenses	1,817,053	1,734,199	(82,854)	-5%	8,420,854
TOTAL OPERATING EXPENSES	9,261,046	10,912,956	1,651,910	1	59,578,693
OPERATING SURPLUS(DEFICIT)	7,083,789	(1,771,920)	8,855,708		(8,359,413)
Capital Grants Income	0	0	0	0%	0
Gain from the sale of assets	0	58,333	(58,333)	-100%	350,000
Council own fund	0	95,000	(95,000)	-100%	95,000
SURPLUS(DEFICIT)	7,083,789	(1,618,586)	8,702,375		(7,914,413)
Capital Expenses	(305,106)	(552,356)	247,250	-45%	(1,290,961)
Borrowing Repayments (Principal Only)	0	0	0	0%	0
Less Non-Cash Income	0	0	0	0%	0
Add Back Non-Cash Expenses	1,537,705	1,537,705	0	0%	9,205,374
NET OPERATING POSITION	8,316,387	(633,238)	8,949,625		0

MacDonnell Regional Council

**Table 2. Capital Expenditure and Funding Budget
For the Period Ending 31/8/2026**

CAPITAL EXPENDITURE	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Variance %	Approved Annual Budget \$
Land and Buildings	85,058	15,833	(69,224)	-437%	95,000
Infrastructure (including roads, footpaths, park furniture)	0	0	0	0%	0
Plant and Machinery	220,049	527,523	307,474	58%	1,177,960
Other Assets (including furniture and office equipment)	0	9,000	9,000	100%	18,000
Other Leased Assets	0	0	0	0%	0
TOTAL EXPENDITURE FUNDING	305,106	552,356	247,250		1,290,961
<i>* Total must equal Capital Expenses amount in the Income and Expenditure Statement</i>					
Total capital expenditure funded by:					
Capital Grants Income	0	0	0	0%	0
Gain from the sale of assets	0	58,333	58,333	100%	350,000
Council own fund	0	95,000	95,000	100%	95,000
TOTAL CAPITAL EXPENDITURE FUNDING	0	153,333	153,333		445,000

MacDonnell Regional Council
Table 3. Monthly Balance Sheet Report
As at 31/8/2026

BALANCE SHEET AS AT 31.08.2026	YTD Actuals \$	Note Reference*
ASSETS		
Cash at Bank	26,981,375	(1)
Tied Funds		10,792,219
Untied Funds		16,189,156
Accounts Receivable		
Trade Debtors	321,581	(2)
Rates & Charges Debtors	3,616,405	
Other Current Assets	205,232	
TOTAL CURRENT ASSETS	31,124,593	
Non-Current Financial Assets		
Property, Plant and Equipment	17,140,555	
TOTAL NON-CURRENT ASSETS	17,140,555	
TOTAL ASSETS	48,265,148	
LIABILITIES		
Accounts Payable	(4,449)	(3)
ATO & Payroll Liabilities	5,194	(4)
Current Provisions	2,313,609	
Accruals	0	
Other Current Liabilities	533,503	
TOTAL CURRENT LIABILITIES	2,847,857	
Non-Current Provisions	288,580	
Other Non-Current Liabilities	0	
TOTAL NON-CURRENT LIABILITIES	288,580	
TOTAL LIABILITIES	3,136,437	
NET ASSETS	45,128,712	
EQUITY		
Asset Revaluation Reserve	23,237,412	
Reserves	5,000,000	
Accumulated Surplus	16,891,300	
TOTAL EQUITY	45,128,712	

MacDonnell Regional Council

Note 1. Details of Cash and Investments Held

Cash at Bank/Petty Cash

Account name	Total
Operations Account	1,881,917
Trust Account	4,975,530
Centrelink	65,233
Northern Territory (NTG)	56,912
Amoonguna Store	200
Petty Cash	1,583
Total Cash at Bank	6,981,375

Investment Report

Bank	Principal \$	Interest Rate	Term Days	Maturity Date	Percentage
NAB	1,000,000	4.70%	90	26/10/2026	5%
NAB	3,000,000	5.00%	91	19/10/2026	15%
NAB	2,000,000	4.65%	60	9/10/2026	10%
NAB	1,500,000	5.05%	90	28/10/2026	8%
NAB	2,000,000	5.10%	91	30/11/2026	10%
NAB	2,000,000	4.65%	60	1/09/2026	10%
NAB	1,500,000	4.65%	60	7/09/2026	8%
NAB	3,000,000	4.70%	61	28/09/2026	15%
Westpac	2,000,000	5.16%	92	18/11/2026	10%
Westpac	2,000,000	5.16%	92	18/11/2026	10%
	20,000,000.00				

MacDonnell Regional Council

Note 2. Statement on Debts Owed to Council (Accounts Receivable)

Debtors	Unapplied	1 – 30 Days	31 – 60 Days	>60 Days	>90 Days
1000 Mile Travel Group	-	-	900.00	-	-
Aboriginal Areas Protection Authority	-	624.00	-	-	-
Alice Springs Town Council	-	10,639.05	-	-	-
Australian Bureau of Statistics	- 3,120.00	10,860.00	-	-	-
Australian Hearing	-	312.00	-	-	-
Australian Regional and Remote Community Services	-	100.00	-	-	-
CASA Services Limited	-	-	1,770.00	-	8,475.00
Central Australian Aboriginal Congress Inc	-	312.00	1,185.00	-	300.00
Central Australian Women's Legal Service Inc	-	600.00	-	-	-
Central Land Council	-	600.00	-	-	-
Centre Bush Bus	-	2,808.00	-	-	-
CKS Electrical	-	936.00	-	-	-
Corporate Travel Management	-	1,230.00	900.00	-	-
Department of Education & Training	-	6,750.00	-	-	-
Dept Children & Families	-	2,184.00	-	-	-
Dept Housing, Local Government & Community Development	-	2,440.00	-	-	900.00
Dept. Of Health CA Remote Health	-	4,095.00	-	-	-
Emperor Refrigeration Pty Ltd	-	1,560.00	3,450.00	-	-
EVORA CARE Pty Ltd	-	312.00	-	-	-
GSD Solutions Pty Ltd	-	1,192.00	-	-	-
Harvey Developments	-	445.00	-	-	-
Lutheran Community Care	-	3,238.00	-	286.00	-
MADE Concepts Pty Ltd	-	-	-	2,700.00	-
Menzies School Of Health Research	-	150.00	-	-	-
MoneyMob Talkabout Ltd	- 2,344.00	-	-	1,172.00	-
Murray River North Pty Ltd	-	5,148.00	-	-	-
Ngurratjuta Wanka Wilurratja / Alturla Rinya Aboriginal Corp	-	-	990.00	-	-
NPY Women's Council Aboriginal Corporation Ngaanyatjarra Pitjantjara Yankunytjatjara	-	312.00	-	-	-
NT Dept of the Attorney General & Justice	-	297.00	-	-	-
NTG - Dept of Infrastructure, Planning & Logistics	-	2,950.00	166,151.11	22,649.97	-
Outback Projects Pty Ltd	-	624.00	-	-	-
Pedersens Pty Ltd Design & Construction	-	2,569.50	-	-	-
Penangke Cultural Consultants Pty Ltd	-	-	300.00	-	-
Power and Water - Darwin	-	827.57	-	-	5,235.42
Reimal Pty Ltd	-	1,212.00	-	-	-
S&R Building and Construction Pty Ltd	-	156.00	300.00	-	-
Sensorem Pty Ltd	-	-	-	300.00	-
Spectrum Plan Management	-	5,275.00	-	-	-
Sundry Debtors AR	- 1,350.00	5,575.50	-	-	-
Territory Pest Control	-	1,092.00	-	-	-
The YMCA Of The Northern Territory Youth & Community Services Ltd	-	26,475.33	-	-	-
Waltja Tjutangku Palyapayi	-	-	3,895.00	2,635.00	-
	- 6,814.00	103,900.95	179,841.11	29,742.97	14,910.42

MacDonnell Regional Council

Note 3. Statement on Debts Owed by Council (Trade creditors)

Creditors	1 - 30 Days	31 - 60 Days	> 60 Days
Power and Water Authority	- 24,998.36	-	-
RDO Equipment	- 207.90	-	-
Harris Andrew Robert - Jeffcott Chamber	20,757.00	-	-
Total Trade Creditors	- 4,449.26	-	-

Note 4. Statement on Australian Tax Office (ATO) and Payroll Obligations

Creditors	1 – 30 Days	31 – 60 Days	> 60 Days
AUSTRALIAN TAXATION OFFICE (PAYG only)	5,194.00	-	-
Super Fund Clearing House	-	-	-
Total ATO and Payroll obligations	5,194.00	-	-

MacDonnell Regional Council

Table 4. Income and Expense statement Actual v Budget
For the Period Ending 31/08/2026

	Regional Office			Amoonguna		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	1,740,670	0	1,740,670	0	0	0
Charges	1,180,908	0	1,180,908	0	0	0
Fees and Charges	0	405	(405)	260	500	(240)
Operating Grants and Subsidies	11,131,532	3,957,539	7,173,993	0	237,703	(237,703)
Interest/Investment Income	96,387	58,325	38,062	0	0	0
Commercial/other Income	259,885	204,496	55,389	7,348	18,842	(11,494)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	14,409,381	4,220,765	10,188,616	7,608	257,045	(249,437)
OPERATING EXPENSES						
Employee Expenses	1,471,352	1,861,996	390,644	175,569	242,444	66,875
Materials and Contracts	774,642	38,694	(735,948)	48,173	93,573	45,400
Elected Member Allowances	60,304	77,172	16,868	0	0	0
Elected Member Expenses	24,430	22,755	(1,675)	0	0	0
Council Committee & LA Allowances	9,082	2,332	(6,750)	900	700	(200)
Council Committee & LA Expenses	795	543	(252)	90	290	200
Depreciation, Amortisation and Impairment	1,537,705	1,537,705	(0)	0	0	0
Interest Expenses	423	333	(90)	0	0	0
Other Expenses	1,493,995	1,318,163	(175,832)	45,843	16,723	(29,120)
TOTAL OPERATING EXPENSES	5,372,727	4,859,693	(513,035)	270,575	353,731	83,156
OPERATING SURPLUS(DEFICIT)	9,036,654	(638,928)	9,675,582	(262,967)	(96,686)	(166,281)
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	58,333	(58,333)	0	0	0
Council own fund	0	0	0	0	95,000	(95,000)
SURPLUS(DEFICIT)	9,036,654	(580,595)	9,617,248	(262,967)	(1,686)	(261,281)
Capital Expenses	(305,106)	(536,523)	231,417	0	(15,833)	15,833
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	1,537,705	1,537,705	0	0	0	0
NET OPERATING POSITION	10,269,252	420,587	9,848,665	(262,967)	(17,519)	(245,448)

MacDonnell Regional Council

Table 4. Income and Expense statement Actual v Budget

For the Period Ending 31/08/2026

	Areyonga			Docker River		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	11,479	3,167	8,312	31,032	9,644	21,388
Operating Grants and Subsidies	158,292	354,939	(196,647)	0	339,131	(339,131)
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	14,132	60,424	(46,292)	2,236	49,345	(47,109)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	183,903	418,530	(234,626)	33,268	398,120	(364,852)
OPERATING EXPENSES						
Employee Expenses	167,085	289,931	122,846	104,687	224,756	120,069
Materials and Contracts	242,302	111,175	(131,128)	378,210	73,476	(304,734)
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	0	817	817	600	600	0
Council Committee & LA Expenses	91	800	709	33	867	833
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	7,760	52,136	44,375	21,442	38,920	17,478
TOTAL OPERATING EXPENSES	417,238	454,858	37,619	504,972	338,618	(166,354)
OPERATING SURPLUS(DEFICIT)	(233,335)	(36,328)	(197,007)	(471,704)	59,502	(531,206)
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(233,335)	(36,328)	(197,007)	(471,704)	59,502	(531,206)
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(233,335)	(36,328)	(197,007)	(471,704)	59,502	(531,206)

MacDonnell Regional Council

**Table 4. Income and Expense statement Actual v Budget
For the Period Ending 31/08/2026**

	Finke			Haasts Bluff		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	7,564	4,200	3,364	4,309	3,072	1,237
Operating Grants and Subsidies	122,640	201,608	(78,968)	123,640	463,576	(339,936)
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	6,600	59,088	(52,487)	9,342	15,991	(6,649)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	136,804	264,896	(128,092)	137,291	482,639	(345,348)
OPERATING EXPENSES						
Employee Expenses	159,414	259,949	100,535	104,103	246,497	142,395
Materials and Contracts	72,214	65,382	(6,832)	57,172	107,042	49,870
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	900	1,650	750	700	650	(50)
Council Committee & LA Expenses	77	892	815	0	792	792
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	13,163	28,217	15,053	7,252	31,057	23,805
TOTAL OPERATING EXPENSES	245,768	356,089	110,321	169,227	386,038	216,811
OPERATING SURPLUS(DEFICIT)	(108,965)	(91,193)	(17,771)	(31,935)	96,601	(128,537)
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(108,965)	(91,193)	(17,771)	(31,935)	96,601	(128,537)
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(108,965)	(91,193)	(17,771)	(31,935)	96,601	(128,537)

MacDonnell Regional Council

Table 4. Income and Expense statement Actual v Budget

For the Period Ending 31/08/2026

	Hermannsburg			Imanpa		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	9,161	3,083	6,078	1,063	1,242	(179)
Operating Grants and Subsidies	284,828	1,320,956	(1,036,128)	0	35,448	(35,448)
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	7,532	56,228	(48,696)	2,612	43,865	(41,253)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	301,521	1,380,267	(1,078,746)	3,675	80,555	(76,880)
OPERATING EXPENSES						
Employee Expenses	256,849	372,451	115,602	71,938	150,291	78,353
Materials and Contracts	45,954	347,968	302,013	37,692	26,883	(10,809)
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	0	1,325	1,325	700	900	200
Council Committee & LA Expenses	91	917	826	73	967	894
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	6,981	46,463	39,482	6,412	10,244	3,832
TOTAL OPERATING EXPENSES	309,875	769,123	459,248	116,814	189,285	72,471
OPERATING SURPLUS(DEFICIT)	(8,354)	611,144	(619,498)	(113,140)	(108,730)	(4,409)
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(8,354)	611,144	(619,498)	(113,140)	(108,730)	(4,409)
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(8,354)	611,144	(619,498)	(113,140)	(108,730)	(4,409)

MacDonnell Regional Council

**Table 4. Income and Expense statement Actual v Budget
For the Period Ending 31/08/2026**

	Kintore			Mount Liebig		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	31,091	9,825	21,266	7,516	6,568	948
Operating Grants and Subsidies	0	325,946	(325,946)	517,424	189,902	327,522
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	6,353	54,439	(48,086)	5,870	48,320	(42,450)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	37,444	390,210	(352,766)	530,811	244,791	286,020
OPERATING EXPENSES						
Employee Expenses	165,610	208,563	42,952	142,606	239,913	97,307
Materials and Contracts	444,405	98,121	(346,284)	65,837	99,877	34,040
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	0	925	925	700	500	(200)
Council Committee & LA Expenses	91	892	801	82	800	718
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	92,454	36,271	(56,183)	6,881	35,389	28,508
TOTAL OPERATING EXPENSES	702,561	344,771	(357,789)	216,106	376,479	160,373
OPERATING SURPLUS(DEFICIT)	(665,117)	45,439	(710,555)	314,704	(131,688)	446,393
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(665,117)	45,439	(710,555)	314,704	(131,688)	446,393
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(665,117)	45,439	(710,555)	314,704	(131,688)	446,393

MacDonnell Regional Council

**Table 4. Income and Expense statement Actual v Budget
For the Period Ending 31/08/2026**

	Papunya			Santa Teresa		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	36,378	14,693	21,685	6,414	7,414	(1,000)
Operating Grants and Subsidies	159,092	208,635	(49,543)	159,304	208,635	(49,331)
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	19,402	65,017	(45,616)	31,180	65,017	(33,837)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	214,872	288,345	(73,474)	196,898	281,066	(84,168)
OPERATING EXPENSES						
Employee Expenses	198,382	352,160	153,778	204,422	352,160	147,738
Materials and Contracts	98,494	696,246	597,752	43,657	414,750	652,588
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	0	1,188	1,188	1,100	1,188	88
Council Committee & LA Expenses	114	967	853	193	967	773
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	55,628	42,281	(13,347)	44,558	42,281	(2,277)
TOTAL OPERATING EXPENSES	352,617	1,092,841	740,223	293,930	811,345	798,911
OPERATING SURPLUS(DEFICIT)	(137,746)	(804,495)	666,749	(97,032)	(530,278)	714,742
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(137,746)	(804,495)	666,749	(97,032)	(530,278)	714,742
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(137,746)	(804,495)	666,749	(97,032)	(530,278)	714,742

MacDonnell Regional Council

Table 4. Income and Expense statement Actual v Budget

For the Period Ending 31/08/2026

	Titjikala			Wallace Rock		
	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$	YTD Actuals + Commitments \$	YTD Budget \$	YTD Variance \$
OPERATING INCOME						
Rates	0	0	0	0	0	0
Charges	0	0	0	0	0	0
Fees and Charges	3,649	2,587	1,062	1,121	496	625
Operating Grants and Subsidies	132,788	329,588	(196,800)	0	27,195	(27,195)
Interest/Investment Income	0	0	0	0	0	0
Commercial/other Income	10,562	54,611	(44,050)	3,241	19,330	(16,090)
Council own fund	0	0	0	0	0	0
TOTAL OPERATING INCOME	146,999	386,786	(239,787)	4,362	47,021	(42,659)
OPERATING EXPENSES						
Employee Expenses	164,169	281,155	116,985	20,123	78,789	58,665
Materials and Contracts	88,010	172,490	84,480	55	7,941	7,886
Elected Member Allowances	0	0	0	0	0	0
Elected Member Expenses	0	0	0	0	0	0
Council Committee & LA Allowances	900	1,000	100	500	875	375
Council Committee & LA Expenses	127	892	764	67	892	825
Depreciation, Amortisation and Impairment	0	0	0	0	0	0
Interest Expenses	0	0	0	0	0	0
Other Expenses	13,199	33,104	19,905	1,484	2,949	1,465
TOTAL OPERATING EXPENSES	266,406	488,640	222,234	22,229	91,445	69,217
OPERATING SURPLUS(DEFICIT)	(119,407)	(101,854)	(17,553)	(17,867)	(44,424)	26,557
Capital Grants Income	0	0	0	0	0	0
Gain from the sale of assets	0	0	0	0	0	0
Council own fund	0	0	0	0	0	0
SURPLUS(DEFICIT)	(119,407)	(101,854)	(17,553)	(17,867)	(44,424)	26,557
Capital Expenses	0	0	0	0	0	0
Borrowing Repayments (Principal Only)	0	0	0	0	0	0
Less Non-Cash Income	0	0	0	0	0	0
Add Back Non-Cash Expenses	0	0	0	0	0	0
NET OPERATING POSITION	(119,407)	(101,854)	(17,553)	(17,867)	(44,424)	26,557

MacDonnell Regional Council

Table 5. Member & CEO council credit card transactions for August 2026

1. Roxanne Kenny - President (member)

Date	Amount	Suppliers Name	Reason for the transactions
27-Aug-2026	6.00	Westpac Bank	Card fee

2. Belinda Urquhart - CEO

Date	Amount	Suppliers Name	Reason for the transactions
30-Jul-2026	14.92	ABACUS.AI	Monthly Subscription
31-Jul-2026	974.48	Qantas	Return Flight to Alice Springs - Attend EMP Meeting
03-Aug-2026	14.78	ABACUS.AI	Monthly Subscription
04-Aug-2026	1,158.91	Qantas	Flight to Brisbane to Attend EMP Meeting
11-Aug-2026	239.70	Bluestone Motor Inn Tennant Creek	Accommodation for Roxanne Kenny
14-Aug-2026	14.66	ABACUS.AI	Monthly Subscription
14-Aug-2026	14.66	ABACUS.AI	Monthly Subscription
14-Aug-2026	29.33	ABACUS.AI	Monthly Subscription
27-Aug-2026	6.00	Westpac Bank	Card fee